# **GLOBBA Degree Programme in International Business Bachelor of Business Administration, 210 ECTS**

# **Bachelor of Business Administration**

# Programme

# Name and level of education

Bachelor of Business Administration (BBA) and the Finnish title of tradenomi

# Admission requirements and applications

General eligibility for higher education in Finland; Language skills as required in the joint application system to degree programmes conducted in English Act of Polytechnics 9.5.2003/351 20§

Before applying see the admission criteria at <a href="Studyinfo">Studyinfo</a>

# Scope and duration

3.5 years and 210 ECTS credits

# **Recognition of learning**

See Haaga-Helia general rules for the accreditation here Recognition of learning

# Mode of study

Full-time day programme Evening Studies

# Language of tuition

**English** 

### Requirements and decrees

General eligibility for higher education in Finland; Language skills as required in the joint application system to degree programmes conducted in English

### Study attainments and assessment

See Degree regulations

# Targets and structure

Why to Choose Haaga-Helia BBA in International Business, Helsinki Pasila?

Your aim is to

Acquire a mind-set of continuous personal and professional development.

Have a strong professional orientation to global business.

Develop competencies in effective multicultural teamwork and communication.

Acquire a variety of competences needed by business developers, digital implementers, knowledge facilitators, relationship builders and solution providers.

Become an expert in one of the key fields in global business such as in customer relationship management and communication, entrepreneurship, financial management, human resource management and supply chain management.

Structure of the programme:

Basic Studies (compulsory for all students): 100 ECTS credits (including 25 cr language studies)

Specialisation Studies: 50 credits Free-choice Studies: 15 credits

Work Placement: 30 credits. This can be accomplished in Finland or abroad and in several parts,

typically 15 cr and 15 cr, also by working part time during studies.

Thesis: 15 credits

TOTAL: 210 ECTS credits

Haaga-Helia International Business graduates are highly competitive knowledge workers in the global labour markets. Graduates have the skills and broad-based know-how needed in global professional B2B services-focused environment. They anticipate future trends and cope proactively with the volatility of global markets. Our sales and service minded graduates create value through proactive networking in international contexts. In addition, they manage and lead multinational projects using effective teamwork, digital tools, time management, communications and negotiation skills. They also appreciate the importance of sustainability and business ethics.

# Internationalisation

When studying in the Haaga-Helia International Business Programme students have several opportunities to include multicultural dimensions in their degree studies. About one half of the students in the programme come outside Finland. They represent over 60 different nationalities. Annually more than 150 exchange students study in the programme. The large international student community at Haaga-Helia offers a natural daily platform for multicultural learning. Learning of multicultural communication and business knowledge is based on the vast expertise of the Haaga-Helia teaching staff. The full-time lecturers represent several different nationalities. In addition, visiting guest lecturers from Haaga-Helia's international partner institutions give frequently lectures in the programme. In the full-time day programme students with the Finnish educational background must include either an exchange study period or work placement abroad in their degree studies. The wide network of international partner institutions all over the world helps all degree studies a suitable university for an exchange semester or two semester long double degree studies.

# Work placement and cooperation with the business community

The programme works in cooperation with a wide range of different companies and organisations in Finland and abroad.

The cooperation strengthens the learning in the basic and specialisation studies and offers the students the possibility to develop their professional networks while studying. The programme offers Double Degrees with universities and universities of applied sciences abroad. It belongs to the global CIDD Double Degree network developing double degrees further together with partners.

The students of the programme can benefit from the wide network of almost 200 international partner institutions of Haaga-Helia. All students are encouraged to include exchange studies or work placement abroad in their degree. The programme staff and students function also in various international projects and networks, by developing e.g. the internationalisation and exports of enterprises.

# **Career opportunities**

The studies prepare the graduates to work in all fields of international business. As a BBA one can develop a career from assistant levels to management positions, as an entrepreneur, a specialist or in RDI positions.

The Specialisation Major Customer Relationship Management and Communication prepares for careers in marketing, sales and communication. It gives skills in the areas of innovation and sales management, digital marketing, service design, B2B branding, corporate and marketing communication and how to create customer value in B2B service processes.

Financial Management leads to positions in areas such as accounting, controlling or finance. The studies focus on, for example, profitability controlling, financial reporting and how to find the most competitive sources and modes of finance for the company's development projects and transactions. Typical job titles after graduation: accountant, controller, business analyst, financial manager.

Supply Chain Management (SCM) focuses on sourcing, sustainability, and the SCM function as supporting companies' sales and service. The studies include, for example, sourcing strategies, managing quality and circular economy principles. Graduates collaborate with suppliers, optimise deliveries and engage in sustainable supply chain management. Graduates typically work in the areas of operations, logistics, purchasing or sales management.

Human Resource Management (HRM) prepares for careers in people management and leadership. HRM studies focus on attracting, managing, developing and rewarding talent in the competitive international labour market. Graduates typically work in positions of HRM assistant, HR consultant, HR coordinator, payroll specialist, recruitment consultant, compensation and benefits manager. Eventually many aim for the HR manager position.

Entrepreneurship specialisation prepares for careers in entrepreneurship and intrapreneurship. Entrepreneurship studies focus on learning entrepreneurial competences to run entrepreneurial projects as well as start and develop a business. Graduates work as self-employed, in family business, franchising, freelancing, startups, as business advisors, innovation assistants or managers.

# Postgraduate studies

Non Degree Programmes

Master studies: DP in Leading Business Transformation

**University Studies** 

# **Contact information**

Contacts:

Degree Programme in International Business

Pasila campus Ratapihantie 13 00520 Helsinki

Tel. +358 (0)9 229 611

Degree Programme Director: Anne-Mari Karppinen

Academic Advisors: Elizabeth SanMiguel, Marit Keränen, Eva Herttuainen (evening studies)

All emails: firstname.lastname@haaga-helia.fi

**Study Services** 

# **GLOBBA16**

Tunnus	Nimi	Summa
GLOBBA16	GLOBBA16	210
GLOBS	BASIC STUDIES	75
IBU1LF101	Introduction to International Business	10
MAT1LF101	Business Mathematics	5
MAR1LF101	Basics of Marketing	5
ICT1LF101	Business ICT Skills	5
ENT1LF101	Entrepreneurship	5
BUS1LF101	Sustainable Business	5
SCM1LF101	Basics of Supply Chain Management	5
HRM1LF101	Basics of Human Resource Management	5
ACC1LF101	Basics of Financial Management	5
IBU1LF102	Selling to Export Markets	5
IBU1LF103	Internationalisation of a Firm	5
ECO1LF101	International Economics	5
IBU1LF104	International Trade Practicalities and Business Law	5
ICT1LF102	ERP and Project Management	5
GLOLS	LANGUAGE AND COMMUNICATION STUDIES	0
COM1LF101	International Business Communication	5
FIN1LF101	Finnish for Foreigners 1	5
FIN1LF102	Finnish for Foreigners 2	5
FIN1LF103	Finnish for Foreigners 3	5
FIN1LF104	Finnish for Foreigners 4	5
FIN1LF105	Finnish Business Communication (for Finnish Students)	5
FIN8LF101	Finnish for Exchange Students	5
FRE8LF101	French 1	5
FRE8LF102	French 2	5
FRE8LF103	French 3	5
FRE8LF104	French 4	5
GER8LF101	German 1	5
GER8LF102	German 2	5
GER8LF103	German 3	5
GER8LF104	German 4	5
SPA8LF101	Spanish 1	5
SPA8LF102	Spanish 2	5
SPA8LF103	Spanish 3	5
SPA8LF104	Spanish 4	5
SWE8LF101	Swedish 1	5
SWE8LF102	Swedish 2	5

SWE1LF101	Swedish Business Communication	0
SWE1LF101A	Business Swedish / Written (for Finnish Students)	2,5
SWE1LF101B	Business Swedish / Oral (for Finnish Students)	2,5
GLOSS	SPECIALISATION STUDIES	0
IBU3LF101	Specialisation Project	5
ACCLF	Financial Management	0
ACC3LF101	Financial Accounting	5
ACC3LF102	Business Controlling and Analytics	5
ACC3LF103	Financial Statement Analysis	5
FIE3LF101	Introduction to Corporate Finance	5
ACC3LF104	Budgeting and Performance Evaluation	5
ACC3LF105	International Accounting and Taxation	5
FIE3LF102	Investment Management	5
FIE3LF103	International Finance	5
ACC3LF106	Theme Topics in Accounting and Finance	5
ACC3LF107	Advanced Financial Accounting	5
ENTLF	Entrepreneurship	0
ENT3LF101	Forms of Entrepreneurship	5
ENT3LF102	Entrepreneur's Networks and Arenas	5
ENT3LF103	Growth for Entrepreneurship	5
HRMLF	Human Resource Management	0
HRM3LF101	Employer Branding	5
HRM3LF102	Talent Development	5
HRM3LF103	Talent Management	5
HRM3LF104	eHRM	5
HRM3LF105	HR Strategy and Change	5
HRM3LF106	HR Legislation	5
HRM3LF107	Leadership	5
MARLF	Customer Relationship Management and Communication	0
MAR3LF101	BtoB Sales Skills	5
MAR3LF102	Marketing Research Methods	5
MAR3LF103	Innovative Service Design	5
MAR3LF104	Customer Relationship Management	5
MAR3LF105	Branding and Marketing Communications	5
MAR3LF106	International Marketing Research	5
MAR3LF107	International Sales Management	5
MAR3LF108	Growth and Competitive Strategies	5
MAR3LF109	Digital Transformation of Business	5
MAR3LF110	Content Marketing in an International Digital Environment	5
SCMLF	Supply Chain Management	0

SCM3LF101	Developing SCM	5
SCM3LF102	Strategic Sourcing	5
SCM3LF103	Sustainable SCM	5
SCM3LF104	Quality Management	5
SCM3LF105	SCM Tools and Optimisation	5
SCM3LF106	Procurement Practicalities	5
SCM3LF107	Humanitarian Logistics	5
GLOFREE	FREE-CHOICE STUDIES	0
MAT8LF101	Brush up Business Mathematics	3
SWE8LF103	Brush up Swedish	3
IBU8LF102	Intercultural Business and Communication Project	1
IBU8LF103	Sales and Innovations in Finnish Business Culture	3
SLF8LF101	Project of Life 1	1
SLF8LF102	Project of Life 2	1
SLF8LF103	Project of Life 3	1
SLF8LF104	Project of Life 4	1
CHI8LF103	Chinese 3	5
ECO8HH101	New Business Models in the Circular Economy	5
INT8LF101	Intercultural Training for students going abroad	3
COM8HH005	Video CV	1
COM8HH006	Personal Branding in LinkedIn	1
COM8HH008	Using Instagram for Professional Purposes	1
COM8HH007	Using Twitter for Professional Purposes	1
IBU8LF002	International Studia Generalia in Service Business	0-5
FIN8HH101	Beginner´s Finnish	5
CHI8LF104	Chinese 4	5
TOO8LF003	SAP Overview	5
FIN8LF104	Introduction to Finnish Language and Culture	2
SCM8LF101	Green Product and Package Design	5
SCM8LF102	Circular Economy and SCM	5
BUS8LF101	Circular Economy Service Mill	5
BUS8LF102	Business Development Mill	5
IBU8LF101	Doing Business and Working in the Middle East	5
SLF8LF001	Marketing Yourself	3
BUS8LF103	Hackathon Camp - Innovate Circular Economy and Climate Business	5
ENG8LF101	Developing Academic Writing	3
ICT8LF101	Internet of Things: A Business Perspective	5
PLALF	WORK PLACEMENT	0
PLA6LF001	•	30
	Basic Work Placement	15
PLA6LF002B	Specialisation Work Placement	15

PLA6LF002C	Basic Work Placement part 1	5
PLA6LF002D	Basic Work Placement part 2	5
PLA6LF002E	Basic Work Placement part 3	5
PLA6LF002F	Specialisation Work Placement Part 1	5
PLA6LF002G	Specialisation Work Placement Part 2	5
PLA6LF002H	Specialisation Work Placement Part 3	5
THELF	BACHELOR'S THESIS	0
THE7LF006	Introduction to Thesis	1
THE7LF007	Thesis Planning	4
THE7LF008	Thesis Implementation	5
THE7LF009	Thesis Finalization	5
THE7LF100	Introduction to Thesis	0
THE7LF101	Thesis Planning	0
THE7HH801	Thesis Phase 1	<i>0-5</i>
<i>THE7HH802</i>	Thesis Phase 2	0-5
THE7HH803	Thesis Phase 3	<i>0-5</i>
THE7HH804	Maturity Test	0

GLOBBA16 GLOBBA16: 210 op

**GLOBS BASIC STUDIES: 75 op** 

# IBU1LF101 Introduction to International Business: 10 op

### Osaamistavoitteet

You have an understanding of the general business framework. You know the purpose and role of different business functions and their connection to international business. You are able to work in a multicultural team and reflect your own professional development. You get insights into the areas of human resource management, supply chain management, accounting, finance and principles of economics.

You identify the general business competencies and understand their importance for your personal development and future career. You know the common recruitment and selection criteria and can apply them both from the employer and applicant perspective. You know the importance of the supply chain and logistics in business operations. You are able to consider the customer orientation and cost efficiency of supply chain management.

You understand the basic cash and transaction flows of a company and can interpret them with accounting concepts. You recognize the basic legal framework of accounting and taxation. You are able to recognize financial services and funding options for business purposes.

You know the basis for competitiveness in international trade, the basics of supply and demand, as well as competition in different market structures.

### Sisältö

- case companies in the context
- approaches for effective multicultural teamwork
- learning styles
- generic and business competencies
- recruitment and selections
- customer orientation and cost efficiency of supply chain management
- international competitiveness; supply and demand
- competition and market structures
- accounting as a language of business
- financing of an enterprise

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites required.

### **Arviointikriteerit**

### Arvosana 1

### Knowledge:

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

#### Skills:

You can complete given tasks and assignments with assistance.

You need to develop how to apply knowledge.

Competence:

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge:

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills:

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence:

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge:

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills:

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

Competence:

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# **MAT1LF101 Business Mathematics: 5 op**

### Osaamistavoitteet

You can solve various business mathematics problems correctly and efficiently using Excel. You are able to evaluate the effect of inflation, time and changes in the currency exchange rates on the value of money. You are able to make calculations related to financial instruments and investments.

# Sisältö

Exchanging currencies and currency fluctuations

Consumer Price Index, inflation and purchasing power of money

Simple and compound interest calculation

Periodic payments

Long-term loans

Hire purchase

Annual percentage rate

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites. Nevertheless, students who need to revise mathematics are advised to take MAT8LF101 Brush up Business Mathematics at the same time or before this course.

#### **Arviointikriteerit**

#### Arvosana 1

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

You know the key concepts well and can explain how the theories and models function and the tools are used.

You have a general view of the subject matter.

You complete given tasks and assignments independently. You apply knowledge in hands - on business related situations.

You can critique your own practice and identify ways to improve.

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MAR1LF101 Basics of Marketing: 5 op

### Osaamistavoitteet

You can identify and describe key concepts and processes in marketing. You are able to collect basic customer data to identify customer needs and problems. You can identify and analyze different dimensions in a small business marketing environment and describe their influence on marketing decisions. You can identify and describe marketing mix decisions in a small business.

### Sisältö

- Creating customer value & engagement
- Company & marketing strategy
- Analyzing the marketing environment
- Marketing information to gain customer insights
- Consumer & business buying behaviour

- Customer value-driven marketing strategy
- Products, services & brands
- New product development & life cycle
- Marketing channels
- Retailing & wholesaling
- Promotion mix & advertising
- Personal selling & sales promotion
- Digital & social media marketing
- Creating competitive advantage

### Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites required.

# **Arviointikriteerit**

### Arvosana 1

### Knowledge:

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

### Skills:

You can complete given tasks and assignments with assistance.

You need to develop how to apply knowledge.

### Competence:

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge:

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

# Skills:

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence:

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge:

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

#### Skills:

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

#### Competence:

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# ICT1LF101 Business ICT Skills: 5 op

# **ENT1LF101 Entrepreneurship: 5 op**

### Osaamistavoitteet

You identify and describe key concepts and processes in entrepreneurship. You can assess your current level of entrepreneurial behaviour. You recognize differences in entrepreneurship in different cultures. You can generate and assess business ideas and develop an idea into a business model.

#### Sisältö

Key concepts in entrepreneurship: an entrepreneur, entrepreneurship, a business

Entrepreneurship processes: personal growth to entrepreneurship, from an idea to business model, starting a business

Entrepreneurial competencies

Different forms of entrepreneurship: individual entrepreneurship, intrapreneurship, social entrepreneurship

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

### Lisätiedot

Cooperation with the business community

Interviews with entrepreneurs provide insight to the life of entrepreneurs in Finland and abroad.

# Internationality

Students investigate and compare entrepreneurship in different cultures.

# **BUS1LF101 Sustainable Business: 5 op**

### Osaamistavoitteet

You identify the minimum requirements set by the laws and regulations and recognise ethical conduct beyond them. You have legal knowledge necessary for conducting basic business procedures and you understand the basic legal concepts and logical rules necessary for independent use of sources of law.

You have developed awareness of sustainability and skills to enhance sustainable business values in terms of people, planet and profit. You understand the various motives to invest in sustainability as well as the impact of sustainability in the competitiveness of a company. You understand what it means to embed and integrate sustainability in business environments. You know the basics of analysing sustainability reports of companies. You know the basic concepts of contract and competition law.

### Sisältö

Legal environment and norms

International sustainability standards

Legal personality and legal actions

Sustainability reports

Sustainability and financial performances

Business trade and ethics

Contracts: formation and invalidity and ethics

Consumer trade and ethics

Competition law and ethics

Corporate law, code of conduct Sustainable supply chain management

Creating customer value through sustainability

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

### Lisätiedot

Cooperation with the business community

The course deals with sustainability reports of companies.

# Internationality

The content of the course deals with sustainability challenges of global companies.

# **Arviointikriteerit**

#### Arvosana 1

### Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

# Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

# Arvosana 5

### Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SCM1LF101 Basics of Supply Chain Management: 5 op

### Osaamistavoitteet

You understand the role of modern supply chain management (SCM) in creating competitive advantage to a firm from the financial, customer service as well as ethical and environmental perspective. You master the basic SCM concepts, which will help you in communicating with the internal and external stakeholders.

### Sisältö

Elements and functions of the global supply chain

Features and challenges of international logistics

Purchasing process

Logistics and functions (customer service level, order management, inventory, warehousing, transportation, material handling)

Reverse logistics

Logistics service providers and logistics services

Financial importance and competitive advantages of SCM

Sustainable SCM (environment & ethics)

Role and risks of outsourcing

Customer service via sourcing and logistics

Incoterms

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

### Lisätiedot

Cooperation with the business community

Visiting lecturers from companies.

Internationality

Global supply chain management cases are used.

# HRM1LF101 Basics of Human Resource Management: 5 op

# Osaamistavoitteet

You understand the role and added value HRM delivers to organisational performance and how it relates to strategy. You can describe the goals and processes of each HRM area. You recognise the rights and obligations labour law and the tripartite system sets for the employee and employer. You understand the ethical issues in HR management and business process outsourcing.

### Sisältö

- HRM process including HR strategy and planning, recruitment and selection, performance management, rewarding, wellbeing at work, health and safety, training and development and exit management
- Labour law from the employee's perspective including employment contracts, tripartite system, collaborative negotiations, discipline and grievance
- CSR from the HR viewpoint
- HR outsourcing

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

### **Arviointikriteerit**

Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

#### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# ACC1LF101 Basics of Financial Management: 5 op

### Osaamistavoitteet

In this course you will learn some basic accounting-finance concepts you will use for your entire professional career.

If you engage, participate actively work & study, you will be able to understand financial statements and use various accounting methods for decision-making purposes.

You will be able to interpret the content of financial statements with the help of main financial ratios. You will be able to make distinction between different cost types and understand the cost behavior and its implications to profitability calculations.

You will be able to use cost-volume-profit analysis for different purposes like sensitivity analysis and price-setting.

You will be able to use basic cost allocation methods for decision-making purposes.

You will be able to prepare basics income statement and cash budget.

You will be able to use basic tools for efficient working capital management.

### Sisältö

- financial statement analysis
- working capital
- variable and fixed costs
- cost-volume-profit analysis
- cost allocation
- budgeted income statement and cash flow

### **Arviointikriteerit**

#### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# IBU1LF102 Selling to Export Markets: 5 op

### Osaamistavoitteet

You are able to sell a project to a commissioning company and learn how to build a strong relationship with them. You learn how to keep the company updated (show your accountability and progress) and how to make good use of the feedback they provide to you. You learn to make an international market research in a systematic way by using reliable sources of information and appropriate theoretical tools (secondary research). You get confident in contacting potential foreign customers and other valuable parties to get business information from them (primary research). Finally, you are be able to evaluate the market entry options for the company and to make fact based recommendations for them.

### Sisältö

- B-to-B sales skills
- selling a project idea to a commissioning company
- evaluating the organizational readiness to internationalize
- evaluating the suitability of the company's offering for foreign markets
- screening countries to identify a promising target market
- justifying the choice of the target country
- assessing the market potential of the chosen market
- analysing the international value chain

- identifying and evaluating potential foreign business partners and direct customers and
- contacting them personally to find out their purchasing interest
- estimating the company's sales potential in the target country
- recommendations how to enter the target market and how to position the product/service on the market
- interim and final reporting face-to-face with the commissioning company

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: IBU1LF101 Introduction to International Business.

IBU1LF103 Internationalisation of a Firm is recommended to be studied at the same time.

# **Arviointikriteerit**

#### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

#### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# IBU1LF103 Internationalisation of a Firm: 5 op

# Osaamistavoitteet

You identify the reasons why companies internationalise (push and pull factors). You understand the history of internationalisation processes and strategies of firms. You understand why and how multinational companies operate (location, communication, decision-making etc.). You have a holistic picture of SME's and MNC's challenges while selling to global markets. You are able to assess and compare the suitability of the various market entry modes and understand the optional ways to grow in the selected markets. You understand the partner network creation process of a company. You recognize the different strategic options of the company to make a reliable market assessment.

### Sisältö

Terminology and definitions

Reasons for companies to internationalise

Prerequisites for successful internationalisation/globalisation

Cultural Environment of International Business

Ethics, Corporate Social Responsibility, Sustainability and Governance in International Business Operations

Internationalisation processes of firms

Market entry strategies (export entry modes, FDIs, contractual entry modes, projects)

Organisational participants that make international business happen

Partners, networks and international value chain

International business strategy (global, transnational, multidomestic, international)

Target market screening and selection

Market size assessment

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: IBU1LF101 Introduction to International Business. IBU1LF102 Selling to Export Markets is recommended to be studied at the same time.

#### **Arviointikriteerit**

#### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

### Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# Hyväksytty, hylätty

Students' performance is graded on the following scale: Excellent (5), Very good (4), Good (3), Satisfactory (2), Fair (1), Fail (0).

# **ECO1LF101 International Economics: 5 op**

### **Osaamistavoitteet**

Students develop their knowledge of International Economics.

### Sisältö

Macroeconomics

- economic growth, unemployment and inflation
- money
- fiscal and monetary policy

# International Economics

- classical and modern trade theories
- trade policy
- exchange rates
- exchange rate mechanisms
- WTO, economic integration

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

### **Arviointikriteerit**

### Arvosana 1

### Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

### Skills

You can complete given tasks and assignments with assistance.

You need to develop how to apply knowledge.

# Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge:

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

### Skills:

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve.

### Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

### Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

### Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# IBU1LF104 International Trade Practicalities and Business Law: 5 op

### Osaamistavoitteet

You identify the international transactions and trade practicalities both from exporter's (seller) and importer's (buyer) perspective. You recognise the risks related to international trade and how to manage them. You will be confident in doing international business in practice. You understand the legal framework of international business and will be able to do business in the international legal context.

# Sisältö

International legal context

The risks in international business and managing them

Trade and competition laws of the European Union

International contracts

Intellectual property rights and their applications in digitalised world

Documents related to international business

Methods of international payments

Customs related issues

Cost elements related to export/import

Conflicts of laws and jurisdiction

Dispute resolution

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

### Lisätiedot

Cooperation with the business community

Guest speaker from an international company.

# Internationality

All cases and exercises are related to export/import.

### **Arviointikriteerit**

#### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

# Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

### Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# ICT1LF102 ERP and Project Management: 5 op

# Osaamistavoitteet

You have qualifications for project management (PM) and are familiar with project planning, well-managed implementing and finishing projects. You are introduced into modern ERP (Enterprise Resource Planning) information systems. You utilize ERP systems' basic functionalities and run business processes within the system.

# Sisältö

The course is divided into two major parts, project management and an ERP part. The ERP part of the course will be done with SAP.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: ICT1LF101 Business ICT Skills or equivalent competence. Prerequisite

### Lisätiedot

Cooperation with the business community

ERP systems are widely used in all business sectors globally.

### **Arviointikriteerit**

### Arvosana 1

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

You complete given tasks and assignments independently. You apply knowledge in hands - on business related situations. You can critique your own practice and identify ways to improve. You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

# Arvosana 5

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# GLOLS LANGUAGE AND COMMUNICATION STUDIES: 25 op

# **COM1LF101 International Business Communication: 5 op**

### Osaamistavoitteet

You communicate in an effective manner both in writing and orally to an audience from different cultural backgrounds. You have developed your business vocabulary in English, and learnt to find and discern high quality information from a variety of sources. You know how to refer to sources and avoid plagiarism. You have developed your critical thinking skills and convey convincing arguments.

You know how to communicate in meetings and effectively network and build relationships with the business community. You know your personal communication style and have developed your

intercultural competence. You have strengthened your selling skills and public speaking.

#### Sisältö

written communication skills (reports, emails, essay, summary, reflective narrative)

referencing, avoiding plagiarism

idea formulation and argumentation

information literacy, visualizing information

business vocabulary

interpersonal communication skills

personal communication style

group communication

intercultural communication

personal selling

public speaking and networking skills

critical reflection skills

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites

### **Arviointikriteerit**

### Arvosana 1

Students' performance is graded on the following scale: Excellent (5), Very good (4), Good (3), Satisfactory (2), Fair (1), Fail (0).

Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance.

You need to develop how to apply knowledge.

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve.

Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# FIN1LF101 Finnish for Foreigners 1: 5 op

# Osaamistavoitteet

You manage orally in routine everyday situations, you know the elementary structures and vocabulary of Finnish language and you can write a short and simple text about yourself. You are familiar with the Finnish culture and customs related to the topics of the course. Your target level on the Common European Framework of Reference for Languages CEFR is A1.

### Sisältö

- basics of pronunciation
- greetings, numbers and time expressions
- family
- weather
- everyday life
- basic structures and vocabulary for everyday needs
- basic culture elements

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

# Arviointikriteerit

### Arvosana 1

(Min. 40% competence level) Developmental competence

Knowledge: Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

Skills: Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

Competence: In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

(Min. 70% competence level) Functionally proficient

Knowledge: Your knowledge of the language is good in view of the projected learning outcomes of the course.

Skills: Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the

course. You can critique your own abilities and identify ways to improve.

Competence: In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

(Min. 90% competence level) Mastery

Knowledge: Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

Skills; Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

Competence: In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# Hyväksytty, hylätty

Students' performance is graded on the following scale: Excellent (5), Very good (4), Good (3), Satisfactory (2), Fair (1), Fail (0).

# FIN1LF102 Finnish for Foreigners 2: 5 op

### Osaamistavoitteet

Your capacity to talk has further developed, your command of the elementary structures has expanded and your vocabulary for everyday life situations has broadened. You are able to participate in everyday communication and read and write short texts in Finnish. You have gained language and culture basic skills to the extent that you are able to use the surrounding language environment to develop your language skills further. Your target level on the Common European Framework of Reference for Languages CEFR is A2.1.

### Sisältö

pronunciation
housing
travelling
food and drink
professions and work
expressing place and direction
basic structures and vocabulary for everyday needs
basic culture elements

### Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: Finnish for Foreigners 1 or equivalent competence (about 5 cr of previous studies).

#### Lisätiedot

Course teacher(s) Hanna Tani, Tuula Jäppinen

### **Arviointikriteerit**

### Arvosana 1

Grade 1 (40 %)

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

Grade 3 (70 %)

Your knowledge of the language is good in view of the projected learning outcomes of the course.

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

Grade 5 (90%)

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

### Hyväksytty, hylätty

Students' performance is graded on the following scale: Excellent (5), Very good (4), Good (3), Satisfactory (2), Fair (1), Fail (0).

# FIN1LF103 Finnish for Foreigners 3: 5 op

### **Osaamistavoitteet**

You can discuss familiar topics in everyday life. You develop your oral and writing skills. You are familiar with the Finnish culture and customs related to the topics of the course. Your target level on the Common European Framework of Reference for Languages CEFR is A2.2.

### Sisältö

- Travelling
- The Finnish summer cottage, sauna and nature
- Health issue, going to a doctor
- Free time activities and hobbies
- The past tense of verbs (imperfekti)
- The construction `have to'
- The forms of object

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: Finnish for Foreigners 2 or equivalent (about 10 cr of previous studies)

### **Arviointikriteerit**

#### Arvosana 1

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course. Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge. In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

Your knowledge of the language is good in view of the projected learning outcomes of the course. Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve. In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

Your knowledge of the language is excellent in view of the projected learning outcomes of the course. Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations. In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# FIN1LF104 Finnish for Foreigners 4: 5 op

# **Osaamistavoitteet**

You can handle a variety of everyday life situations. You can tell about your studies and work experience and write your CV in Finnish. You have deepened your oral and writing skills. Your target level on the Common European Framework of Reference for Languages CEFR is A2.2 - B1.

### Sisältö

- communication in offices
- education and work experience
- applying for a job in Finland
- shopping
- past tenses of verbs (perfekti, pluskvamperfekti)
- plural forms of nouns

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: Finnish for Foreigners 3 or equivalent (about 15 cr of previous studies).

### **Arviointikriteerit**

#### Arvosana 1

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course. Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge. In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

Your knowledge of the language is good in view of the projected learning outcomes of the course. Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve. In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

Your knowledge of the language is excellent in view of the projected learning outcomes of the course. Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations. In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# FIN1LF105 Finnish Business Communication (for Finnish Students): 5 op

# Osaamistavoitteet

This course has practical orientation, drawing on both theoretical knowledge and personal communication skills. You are familiar with different areas of corporate communications as well as with the linguistic and stylistic conventions of business writing in Finnish. You are able to write effective and reader-friendly messages and documents and you can prepare a professional report in Finnish. You are aware of the importance and strategic role of communication in companies and other organizations.

### Sisältö

- Functions of corporate and community communication
- Basics of business related text types
- Formal writing in a professional setting

- Written report (project work)
- Language planning

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites. The course language of instruction is Finnish and you need to have proficient user language skills (level C1-C2) to follow the course successfully.

### Lisätiedot

This is a virtual course. The course language of instruction is Finnish.

### **Arviointikriteerit**

### Arvosana 1

### Knowledge:

You have a basic theoretical knowledge of corporate communications. You know the most relevant concepts and Haaga-Helia guidelines for writing reports and can partly apply them to new contexts. Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

### Skills:

You have satisfactory skills to produce and deliver professional texts and reports in Finnish. Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

# Competence:

You show satisfactory activity and initiative in the learning process. In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

# Knowledge:

You have a good theoretical knowledge of corporate communications. You know the relevant concepts and Haaga-Helia guidelines for writing reports and can apply them to new contexts. Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

You have good skills to produce and deliver professional texts and reports in Finnish. Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

# Competence:

You show activity and initiative in the learning process. In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

# Arvosana 5

### Knowledge:

You have a very good theoretical knowledge of corporate communications. Your use of the relevant concepts and Haaga-Helia guidelines for writing reports in new contexts is very accurate. Your knowledge of the language is excellent in view of the projected learning outcomes of the course. Skills:

You have excellent skills to produce and deliver professional texts and reports in Finnish. Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in

spontaneous situations.

# Competence:

You show excellent activity and initiative in the learning process. In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# FIN8LF101 Finnish for Exchange Students: 5 op

### Osaamistavoitteet

During this course you will learn the elementary vocabulary and structures of Finnish language needed in routine everyday situations. You have a chance to practice and improve your independent language learning skills and you learn to use the surrounding language environment to improve your Finnish skills. You will also familiarize yourself with the basic characteristics of Finnish language, culture and habits related to everyday life.

### Sisältö

- Basics of the pronunciation
- Vocabulary and key phrases for everyday and studying needs: e.g. greetings, basic small talk phrases and complements, numbers, question words, food, everyday items and frequent verbs
- Asking and giving basic information in everyday situations
- Shopping and ordering
- Introduction to expressing time, place and direction
- Information about Finland and the Finnish culture

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites. This course is for exchange students only.

### **Arviointikriteerit**

### Arvosana 1

### Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

# Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

# Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course.

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

# Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and

you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

# Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

### Competence:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# FRE8LF101 French 1: 5 op

# Osaamistavoitteet

You can manage orally in basic everyday situations, know the elementary structures of the language and can write a short and simple text. You are also are familiar with the basic cultural aspects of the language area when it comes to everyday and working life. Your target level on the Common European Framework of Reference for languages is A1.

### Sisältö

basics of pronunciation

vocabulary to introduce yourself and describe your environment

basic structures of the language

first steps in speaking the language

basic writing skills

basic culture elements

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

# **Arviointikriteerit**

### Arvosana 1

### Knowledge

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

Skills

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge

### Competence

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

# Knowledge

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

# Competence

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

# Knowledge

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

### Skills

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

### Competence

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# Hyväksytty, hylätty

Students' performance is graded on the following scale: Excellent (5), Very good (4), Good (3), Satisfactory (2), Fair (1), Fail (0).

# FRE8LF102 French 2: 5 op

# Osaamistavoitteet

After completing the course, your capacity to talk has further developed, your command of the elementary structures has expanded and your vocabulary for everyday and working life situations has broadened. You are able to read and write short texts in the language. You have gained language and culture basic skills to the extent that you are ready to start further developing your skills in the language toward working life purposes. Your target level on the Common European Framework of Reference for languages is A1–A2.

### Sisältö

vocabulary for basic everyday and working life situations central structures of the language basic oral skills reading and writing skills cultural knowledge

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: French 1 or equivalent competence (5 credits of earlier studies).

### **Arviointikriteerit**

#### Arvosana 1

# Knowledge

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

Skills

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

### Competence

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

# Competence

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

# Arvosana 5

### Knowledge

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

Skills

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

### Competence

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# Hyväksytty, hylätty

Students' performance is graded on the following scale: Excellent (5), Very good (4), Good (3), Satisfactory (2), Fair (1), Fail (0).

# FRE8LF103 French 3: 5 op

### Osaamistavoitteet

You are able to discuss familiar topics in everyday and working life. You are familiar with basic business terminology in the language. You have deepened your oral and writing skills toward

working life needs. You are familiar with ordinary communication situations in business, such as presentations and customer service related situations. You are aware of the key business culture features of the language area. Your target level on the Common European Framework of Reference for Languages CEFR is A2–B1.

### Sisältö

review of the key structures of the language and introduction to more advanced structures central vocabulary and structures for general business communication writing skills for basic business texts

active participation in ordinary business communication situations basic skills for presentations on business-related subjects

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisites: French 1 and 2 or equivalent competence (10 credits of earlier studies).

### **Arviointikriteerit**

### Arvosana 1

# Knowledge

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

### Skills

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

# Competence

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

### Competence

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

### Knowledge

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

### Skills

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

### Competence

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language

and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

### Hyväksytty, hylätty

Students' performance is graded on the following scale: Excellent (5), Very good (4), Good (3), Satisfactory (2), Fair (1), Fail (0).

# FRE8LF104 French 4: 5 op

### Osaamistavoitteet

ou are able to handle a variety of business-related subjects in the language, are acquainted with business terminology in the language and are familiar with corporate culture and business life in the language area. You are also able to make presentations and handle typical customer services situations. You can write business-related documents in the language. Your target level on the Common European Framework of Reference for Languages CEFR is B1.

### Sisältö

vocabulary and structures for business communication more advanced skills for presentations on business-related subjects oral tools for customer-related situations writing skills for business-related documents

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisites: French 1, 2 and 3 or equivalent competence (15 credits of earlier studies).

### **Arviointikriteerit**

### Arvosana 1

# Knowledge

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

Skills

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge

Competence

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

# Competence

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in

professional development.

#### Arvosana 5

### Knowledge

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

Skills

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

## Competence

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

### Hyväksytty, hylätty

Students' performance is graded on the following scale: Excellent (5), Very good (4), Good (3), Satisfactory (2), Fair (1), Fail (0).

# GER8LF101 German 1: 5 op

### Osaamistavoitteet

You can manage orally in basic everyday situations, know the elementary structures of the language and can write a short and simple text. You are also are familiar with the basic cultural aspects of the language area when it comes to everyday and working life. Your target level on the Common European Framework of Reference for languages is A1.

# Sisältö

- basics of pronunciation
- vocabulary to introduce yourself and describe your environment
- basic structures of the language
- first steps in speaking the language
- basic writing skills
- basic culture elements

†During the language studies, students can participate in an official language test "Goethe-Test Pro-German for Professionals". The official certificate may increase the professional value of your German studies.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

### **Arviointikriteerit**

### Arvosana 1

### Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to

develop how to apply your knowledge.

### Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

## Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

### Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

### Competences:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# GER8LF102 German 2: 5 op

# Osaamistavoitteet

After completing the course, your capacity to talk has further developed, your command of the elementary structures has expanded and your vocabulary for everyday and working life situations has broadened. You are able to read and write short texts in the language. You have gained language and culture basic skills to the extent that you are ready to start further developing your skills in the language toward working life purposes. Your target level on the Common European Framework of Reference for languages is A1–A2.

#### Sisältö

- vocabulary for basic everyday and working life situations
- central structures of the language
- basic oral skills
- reading and writing skills
- cultural knowledge

†During the language studies, students can participate in an official language test "Goethe-Test Pro - German for Professionals". The official certificate may increase the professional value of your German studies.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: German 1 or equivalent competence (5 credits of earlier studies).

#### Arviointikriteerit

### Arvosana 1

### Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

### Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

## Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

### Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

## Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

### Competences:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

## GER8LF103 German 3: 5 op

#### Osaamistavoitteet

You are able to discuss familiar topics in everyday and working life. You are familiar with basic business terminology in the language. You have deepened your oral and writing skills toward working life needs. You are familiar with ordinary communication situations in business, such as presentations and customer service related situations. You are aware of the key business culture features of the language area. Your target level on the Common European Framework of Reference for Languages CEFR is A2–B1.

# Sisältö

- review of the key structures of the language and introduction to more advanced structures
- central vocabulary and structures for general business communication
- writing skills for basic business texts
- active participation in ordinary business communication situations
- basic skills for presentations on business-related subjects

During the language studies, students can participate in an official language test "Goethe-Test Pro-German for Professionals". The official certificate may increase the professional value of your German studies.

### Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisites: German 1 and 2 or equivalent competence (10 credits of earlier studies).

### **Arviointikriteerit**

#### Arvosana 1

### Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

### Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

### Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

### Competences:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# GER8LF104 German 4: 5 op

### Osaamistavoitteet

You are able to handle a variety of business-related subjects in the language, are acquainted with business terminology in the language and are familiar with corporate culture and business life in the language area. You are also able to make presentations and handle typical customer services situations. You can write business-related documents in the language. Your target level on the Common European Framework of Reference for Languages CEFR is B1.

### Sisältö

- vocabulary and structures for business communication
- more advanced skills for presentations on business-related subjects
- oral tools for customer-related situations
- writing skills for business-related documents

During the language studies, students can participate in an official language test "Goethe-Test Pro-German for Professionals". The official certificate may increase the professional value of your German studies.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisites: German 1, 2 and 3 or equivalent competence (15 credits of earlier studies).

### **Arviointikriteerit**

### Arvosana 1

### Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

### Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the

course. You can critique your own abilities and identify ways to improve.

### Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

### Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

## Competences:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SPA8LF101 Spanish 1: 5 op

#### **Osaamistavoitteet**

You can manage orally in basic everyday situations, know the elementary structures of the language and can write a short and simple text. You are also are familiar with the basic cultural aspects of the language area when it comes to everyday and working life. Your target level on the Common European Framework of Reference for languages is A1.

### Sisältö

- Basics of pronunciation
- Vocabulary to introduce yourself and describe your environment
- Basic structures of the language
- First steps in speaking the language
- Basic writing skills
- Basic culture elements

### **Arviointikriteerit**

#### Arvosana 1

### Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

# Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

# Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

## Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

## Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

#### Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

# Competence:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SPA8LF102 Spanish 2: 5 op

### Osaamistavoitteet

After completing the course, your capacity to talk has further developed, your command of the elementary structures has expanded and your vocabulary for everyday and working life situations has broadened. You are able to read and write texts in the language. You have gained language and culture basic skills to the extent that you are ready to start further developing your skills in the language toward working life purposes. Your target level on the Common European Framework of Reference for languages is A1–A2.

### Sisältö

- -Vocabulary for basic every day and working life situations
- -Central structures of the language in the past tense
- -Spoken skills in Spanish
- -Reading, writing and comprehensive skills
- -Cultural knowledge in Spanish and Latin American contexts

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: Spanish 1 or equivalent competence (5 credits of earlier studies).

# Arviointikriteerit

### Arvosana 1

### Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the

### course.

#### Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

### Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

### Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

### Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

### Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

# Competence:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SPA8LF103 Spanish 3: 5 op

#### Osaamistavoitteet

You are able to discuss familiar topics in everyday and working life. You are familiar with basic business terminology in the language. You have deepened your oral and written skills toward working life needs. You are familiar with ordinary communication situations in business, such as presentations and customer service related situations. You are aware of the key business culture features of the language area. Your target level on the Common European Framework of Reference for Languages CEFR is A2–B1.

#### Sisältö

review of the key structures of the language and introduction to more advanced structures central vocabulary and structures for general communication written skills for basic texts

active participation in ordinary business communication situations basic skills for presentations on business-related subjects

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Spanish 1 and 2 or equivalent (10 credits of earlier studies).

### **Arviointikriteerit**

#### Arvosana 1

### Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

## Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

### Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

### Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

## Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

# Competence:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SPA8LF104 Spanish 4: 5 op

#### Osaamistavoitteet

You are able to handle a variety of business-related subjects in the language, are acquainted with

business terminology in the language and are familiar with corporate culture and business life in the language area. You are also able to make presentations and handle typical customer services situations. You can write business-related documents in the language. Your target level on the Common European Framework of Reference for Languages CEFR is B1.

### Sisältö

vocabulary and structures for business communication more advanced skills for presentations on business-related subjects oral tools for customer-related situations writing skills for business-related documents

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisites: Spanish 1, 2 and 3 or equivalent competence (15 credits of earlier studies).

### **Arviointikriteerit**

#### Arvosana 1

### Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

### Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

### Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

### Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

### Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

#### Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

# Competence:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also

able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SWE8LF101 Swedish 1: 5 op

### Osaamistavoitteet

You can manage orally in basic everyday situations, know the elementary structures of the language and can write a short and simple text. You are also are familiar with the basic cultural aspects of the language area when it comes to everyday and working life. Your target level on the Common European Framework of Reference for languages is A1.

### Sisältö

Basics of pronunciation

Vocabulary to introduce yourself and describe your environment

Basic structures of the language

First steps in speaking the language

Basic writing skills

Basic culture elements

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Materials to be announced in the implementation plan.

### Lisätiedot

Cooperation with the business community

Real business based examples and cases, guest speakers, or company visits as appropriate.

## Internationality

International and global business approach to course themes and topics, contributions by multicultural student groups and company cooperation.

### **Arviointikriteerit**

# Arvosana 1

### Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

## Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve.

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to

others. You have an interest in professional development.

#### Arvosana 5

## Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SWE8LF102 Swedish 2: 5 op

### Osaamistavoitteet

Your capacity to talk further develops, your command of the elementary structures expands and your vocabulary for everyday and working life situations broadens. You are able to read and write short texts in the language. You gain language and culture basic skills to the extent that you are ready to start further developing your skills in the language toward working life purposes. Your target level on the Common European Framework of Reference for languages is A1–A2.

### Sisältö

Vocabulary for basic everyday and working life situations

Central structures of the language

Basic oral skills

Reading and writing skills

Cultural knowledge

## Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: Swedish 1 or equivalent competence (5 credits of earlier studies).

### Lisätiedot

Cooperation with the business community

Business based examples and cases, guest speakers, or company visits as appropriate.

# Internationality

International and global business approach to course themes and topics, contributions by multicultural student groups and company cooperation.

## **Arviointikriteerit**

### Arvosana 1

#### Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

### Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

### Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

### Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

### Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

### Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SWE1LF101 Swedish Business Communication: 0 op

# SWE1LF101A Business Swedish / Written (for Finnish Students): 2.5 op

### **Osaamistavoitteet**

You are able to handle a variety of business-related subjects in Swedish. You are acquainted with business terminology and are familiar with the business life and culture in the Scandinavian language area. You can write business-related documents in Swedish. Your target level on the Common European Framework of Reference for Languages (CEFR) is B2.

### Sisältö

vocabulary and structures for business communication more advanced skills for presentations on business-related subjects writing skills for business-related documents

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

This course has to be taken together with SWE1LF101B Business Swedish /Oral.

The starting level should be B1 on the Common European Framework of References for Languages (CEFR). â€⟨Students who need to revise their Swedish skills are advised to take SWE8LF103 Brush up Swedish before this course.

#### **Arviointikriteerit**

Knowledge: Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

Skills: Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

Competence: In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

Knowledge: Your knowledge of the language is good in view of the projected learning outcomes of the course.

Skills: Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

Competence: In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

Knowledge: Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

Skills: Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

Competence: In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SWE1LF101B Business Swedish / Oral (for Finnish Students): 2.5 op

### **Osaamistavoitteet**

You are able to orally handle a variety of business-related subjects in Swedish. You are acquainted with business terminology and are familiar with the business life and culture in the Scandinavian language area. You are also able to make presentations and handle typical customer services situations. Your target level on the Common European Framework of Reference for Languages (CEFR) is B2.

### Sisältö

vocabulary and structures for business communication more advanced skills for presentations on business-related subjects oral tools for customer-related situations

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

This course has to be taken together with SWE1LF101A Business Swedish /Written.

The starting level should be B1 on the Common European Framework of References for Languages (CEFR). â€⟨Students who need to revise their Swedish skills are advised to take SWE8LF103 Brush

up Swedish before this course.

### **Arviointikriteerit**

#### Arvosana 1

Knowledge: Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

Skills: Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

Competence: In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

### Arvosana 3

Knowledge: Your knowledge of the language is good in view of the projected learning outcomes of the course.

Skills: Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

Competence: In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

Knowledge: Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

Skills: Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

Competence: In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# **GLOSS SPECIALISATION STUDIES: 50 op**

# IBU3LF101 Specialisation Project: 5 op

# Osaamistavoitteet

You manage the different stages of a project effectively by implementing a project for a client company. You can propose development suggestions for business operations. You manage relationships with your team members and collaborators.

### Sisältö

- · a commissioned project with a company acquired by the student
- · alternatively, you can participate in a Haaga-Helia RDI project or a project assigned by the teachers or StartUp School
- · planning, scheduling, implementing and managing a project in practice
- · monitoring and reporting the project outcome

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Minimum of two specialisation level courses

### Lisätiedot

Find a company to make a project for!

### **Arviointikriteerit**

#### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# **ACCLF Financial Management: 0 op**

# ACC3LF101 Financial Accounting: 5 op

### **Osaamistavoitteet**

You understand the logic of double entry book keeping. You record business transactions for a firm. You are able to prepare accounts and financial statements for a company and run different types of accounting reports. You prepare statutory financial statements for a firm based on Finnish generally accepted accounting principles. You know how to record, calculate and prepare filings related to value added tax in domestic trade. You coordinate efficient control and audit processes for a firm and liaise with auditors.

#### Sisältö

- accounting principles and double-entry bookkeeping
- value added tax
- accounting cycle of a firm

- closing of the financial year
- financial statements
- audit processes

## Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

ACC1LF101 or equivalent introductory course to business management.

#### Arviointikriteerit

### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

#### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# ACC3LF102 Business Controlling and Analytics: 5 op

# Osaamistavoitteet

Once you complete this course, if you study and work hard, engage and participate during the course, you will be able to plan, control and analyse profitability at different levels of operations and in different business fields, also constructing spreadsheet models.

You can cope with practical accounting problems in different decision-making situations using relevant information for profitability and pricing. You understand the costs associated with manufacturing products or providing services and effectively control costs by understanding the activities that drive costs. You can interpret, discuss, report and present the best solutions based on the accounting information.

#### Sisältö

-value chain in a business

- -role of managerial accounting in depth
- -business and customer profitability analysis using different tools
- -job costing and process costing
- -ABC costing, lean production and total quality management
- -relevant information for short term decisions
- -cost and project controlling
- -sustainability using environmental management accounting systems

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

ACC1LF101 - Basics of Financial Management

ACC3LF101 - Financial Accounting

## **Arviointikriteerit**

### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

#### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# ACC3LF103 Financial Statement Analysis: 5 op

### Osaamistavoitteet

You identify and calculate the major categories of ratios for assessing the financial performance and position of a business. You define, calculate and interpret key financial ratios in terms of profitability, liquidity and solvency. You prepare a common-sized analysis as well a trend analysis. You understand ratings from major different institutions worldwide. You use Excel in a professional manner to analyse data and make conclusions based on statistical analysis. You apply the knowledge to a case company. You will be able to discuss the results and improve your analytical skills.

#### Sisältö

formulas for the ratios: profitability, liquidity cycle and solvency interpreting key ratios by comparison in words key ratio indicators by business field using a median indicator and combination ratios descriptive statistics, correlation, regression and trend analysis cross tabulations and graphical presentation statistical inference

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

ACC3LF101 or equivalent introductory course to accounting.

#### **Arviointikriteerit**

#### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# FIE3LF101 Introduction to Corporate Finance: 5 op

### Osaamistavoitteet

You recognize and understand the effects of risk and return for an enterprise. You understand the role of finance function of a company and you can make financial decisions related to working capital management, capital structure, payout policy, mergers and acquisitions. You can show detailed understanding of the decisions of financial management. You understand corporate control issues in different corporate funding situations. You can evaluate capital investment proposals of a company.

### Sisältö

basic concepts of financial decision making and financial planning

corporate financing sources time value of money equity and debt finance capital investment decisions cost of capital and capital structure mergers, acquisitions and corporate control principles of corporate valuation

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisites: ACC1LF101 Basics of Financial Management and MAT1LF101 Business Mathematics.

#### Lisätiedot

Cooperation with the business community Guest lecturers and project/case study work

### Internationality

An international case company and benchmarking the closest competitors in multicultural student teams.

### **Arviointikriteerit**

#### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

### Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

### Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically

select tools and methods for solving complex problems in the subject matter.

### Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# ACC3LF104 Budgeting and Performance Evaluation: 5 op

#### Osaamistavoitteet

You can prepare operational and financial budgets and measure performance against the targets. You are able to estimate revenues, expenses and resources over a certain period, including financing of the planned actions. You apply different budgeting techniques. You monitor and evaluate the business performance against the set goals. You present and communicate effectively the financial information within the organization. You make a qualitative research in the field of budgeting or performance evaluation

### Sisältö

- · master budget of a company
- · forecasting and budgeting methods
- · flexible budgets and variance analysis
- · goal setting and measuring against the targets
- · key performance indicators
- · balance scorecard
- · qualitative research method

## Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

ACC1LF101 - Basics of Financial Management

### **Arviointikriteerit**

### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

#### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# ACC3LF105 International Accounting and Taxation: 5 op

#### Osaamistavoitteet

You apply accounting and taxation rules applicable to international business. You apply IFRSs and prepare financial statements based on these standards. You prepare consolidated accounts for a small/medium sized group of companies. You record the effects of foreign currency translations. You use the basic international tax rules applicable in international trade e.g. cross border VAT and transfer pricing.

### Sisältö

**IFRSs** 

consolidated accounts

foreign currency translations

international taxation: cross border VAT & transfer pricing

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

ACC3LF101 Financial Accounting.

### **Arviointikriteerit**

### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others

develop and pass on your skills. You have an attitude of continuous professional development.

# FIE3LF102 Investment Management: 5 op

### Osaamistavoitteet

You understand key roles and operations of financial markets. You can link theories and practices of investment management. You can prepare and analyse corporate valuations. You will be able to show detailed understanding of the decisions related to corporate valuation. You understand valuation principles of financial instruments. You can analyse alternative investment decision and alternative funding sources. You recognize and understand the effects of capital markets in financial decision-making situations.

### Sisältö

capital market operations in corporate funding situations corporate valuation in practice company analysis in equity and debt finance situations valuation of stocks, bonds and derivative instruments portfolio management issues investor behaviour in decision making

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: FIE3LF101 Introduction to Corporate Finance.

### **Arviointikriteerit**

### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

#### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# FIE3LF103 International Finance: 5 op

### Osaamistavoitteet

You are equipped with tools and theory to understand and analyse the international economic environment and the processes of international financial management. You identify financial systems and how they are structured. You can operate in the international financial markets and banking environment and are familiarised with foreign exchange markets and international trade. You recognize methods to manage foreign exchange and credit risk, including derivate instruments and how financial markets are different. You identify the various risks that businesses face in their daily operations in a competitive global environment. You also recognize and understand bank related risks and risk mitigation.

### Sisältö

financial institutions

international banking: commercial and investment banking

foreign exchange markets

interbank markets and role of central banks

trade and project finance

bank and corporate risk management

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: FIE3LF101 Introduction to Corporate Finance.

#### Lisätiedot

Cooperation with the business community

Guest lectures, partner company co-operations

### Internationality

An international case company and benchmarking the closest competitors in multicultural student teams.

### **Arviointikriteerit**

### Arvosana 1

### Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

# Arvosana 3

### Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

## Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

### Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# ACC3LF106 Theme Topics in Accounting and Finance: 5 op

# ACC3LF107 Advanced Financial Accounting: 5 op

### Osaamistavoitteet

You will broaden your knowledge in selected areas of financial accounting. You can prepare cash flow statement for a firm and understand the requirements for full statutory financial statement information. You use the basic international tax rules applicable in international trade e.g. cross border VAT and transfer pricing. You know how to define taxable profit and calculate the final tax expense for different forms of business organization. You can communicate financial information to various stakeholders.

#### Sisältö

- cash flow statement
- notes to the financial statements
- foreign currency translations
- cross border VAT
- taxable profit, tax expense, transfer pricing
- communication of financial information

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: ACC3LF101 Financial Accounting.

### Lisätiedot

Cooperation with the business community

Guest lecturers, company visit, tax authority visit

### Internationality

All course contents are linked to international business environment.

### **Arviointikriteerit**

### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and

the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

## Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# **ENTLF Entrepreneurship: 0 op**

# **ENT3LF101 Forms of Entrepreneurship: 5 op**

#### **Osaamistavoitteet**

You learn different and continually evolving forms of entrepreneurship: family business, franchise, network business, cooperative etc. You recognize the requirements of different forms for an entrepreneur or a team and their importance to society. You assess the feasibility of an entrepreneurship form to fit your own personal motivations and goals. You identify the different ways of starting a business: self-employment, starting a new independent business, buying/continuing an existing business (= a business transfer) or buying a franchise. You learn the advantages and challenges of a small business internationalisation.

### Sisältö

different ways and requirements of starting business

- self-employment

- starting a new independent business
- buying/continuing an existing business (= a business transfer)

family business and business transfer franchising network business and competence requirements cooperative as a form of team entrepreneurship special characteristics of international entrepreneurship

## Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

ENT1LF101 Entrepreneurship or other similar course

### Lisätiedot

The course benefits all students regardless of degree programmes

## **Arviointikriteerit**

### Arvosana 1

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

You complete given tasks and assignments independently. You apply knowledge in hands - on business related situations.

You can critique your own practice and identify ways to improve.

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# **ENT3LF102 Entrepreneur's Networks and Arenas: 5 op**

#### Osaamistavoitteet

You learn to find and use information about business and business services to support business planning and development. You can identify and describe an entrepreneur's network and its influence on an entrepreneur's decision making.

You start to create your own business network and strategies. You plan and implement a networking event. You identify and assess risks for a small business.

### Sisältö

Partnerships and networking; an entrepreneur's success factor

Visibility in Internet and social media

Planning and implementation of a networking event

Small business strategies

Financing possibilities for an entrepreneur

Risks in entrepreneurship and insurance possibilities

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: ENT1LF101 Entrepreneurship.

#### Lisätiedot

The course benefits all students regardless of the degree programme

### **Arviointikriteerit**

#### Arvosana 1

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

You complete given tasks and assignments independently. You apply knowledge in hands - on business related situations.

You can critique your own practice and identify ways to improve.

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on

your skills. You have an attitude of continuous professional development.

# Hyväksytty, hylätty

Student's performance is graded on the following scale: Excellent (5), Very Good (4), Good (3), Satisfactory (2), Poor (1), Fail (0).

# ENT3LF103 Growth for Entrepreneurship: 5 op

### Osaamistavoitteet

You identify and assess your entrepreneurial behaviour and competencies. Your competence development and personal growth is further supported in a network of professionals. You develop your business idea into a business plan. Alternatively, you can make a business plan for another SME or family business. You can start your own business but it is not a requirement. If you are an entrepreneur, you can make all planning and developmental assignments for your own business or family business during the course. The learning outcomes are the following:

You can productize your own competencies and understand the role of personal branding in an entrepreneurship process

You can assess your developmental needs and readiness for entrepreneurship

You can create a business plan for your own or family business

You can assess the feasibility of the business opportunity

You present and pitch to an international jury of academics and entrepreneurs

### Sisältö

I as an entrepreneur

From the analysis of a business idea into a business plan

Business planning and analyses (customer and environmental analyses, appropriate financial analyses)

Human resource and developmental needs in starting and running a business

Personal development plan for an entrepreneur

### Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: ENT1LF101 or other similar course

The course has linkages to IBU1LF102 Selling to Export Markets and IBU1LF103 Internationalisation of a firm

### Lisätiedot

The course benefits all students regardless of the degree programme

### **Arviointikriteerit**

### Arvosana 1

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

You complete given tasks and assignments independently. You apply knowledge in hands - on business related situations.

You can critique your own practice and identify ways to improve.

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# Hyväksytty, hylätty

Student's performance is graded on the following scale: Excellent (5), Very Good (4), Good (3), Satisfactory (2), Poor (1), Fail (0).

# **HRMLF Human Resource Management: 0 op**

# HRM3LF101 Employer Branding: 5 op

### **Osaamistavoitteet**

You know the historical development of personnel management, people management and human resource management (HRM), and understand the PEST forces driving them. You understand the value of a range of employer branding models and concepts, and can analyse organizations using them. You can make suggestions to develop HR policies and practices. You can collect qualitative data on organizations and analyse it critically.

### Sisältö

- history of HRM
- employer brand (EB), EB identity, EB position, EVP (employer value proposition)
- communicating EB
- EB management methods
- qualitative data collection methods
- basics of qualitative data analysis and qualitative data reporting

### Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: HRM1LF101 Basics of Human Resource Management or equivalent competence.

### Lisätiedot

\_

# Arviointikriteerit

### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the

general view and the big picture of the subject matter.

- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

#### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

## Hyväksytty, hylätty

#### \_

## HRM3LF102 Talent Development: 5 op

### Osaamistavoitteet

You can plan and implement recruitment and selection processes. You know the objectives, tools and methods of employee assessment, development and career management. You understand the objectives and uses of international assignments as a form of resourcing and career development.

### Sisältö

- Recruitment and selection
- Competence management
- Assessing and developing people
- Career management
- International assignments

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: HRM1LF101 Basics of Human Resource Management or equivalent competence.

### Arviointikriteerit

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how

to apply knowledge.

- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

#### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# HRM3LF103 Talent Management: 5 op

# Osaamistavoitteet

You know the objectives, elements, tools and processes of performance management, can analyse their functionality and suggest improvements. You understand how employees can be motivated and engaged through total reward management. You also know the importance of managing employee wellbeing and the methods and processes to manage it. You know the purpose and process of exit management. You can use quantitative methods to measure and analyse employee engagement, wellbeing and satisfaction through surveys.

### Sisältö

- Performance management
- Total rewards
- Employee engagement
- Wellbeing at work and managing work-related stress
- Exit management
- Employee surveys
- Quantitative data analysis (descriptive statistics, graphical presentation, correlation)
- Statistical inference
- . Interpreting and reporting quantitative research findings.

Assessing the validity and reliability of results

## Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: HRM1LF101 Basics of Human Resource Management or equivalent competence.

# **Arviointikriteerit**

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# HRM3LF104 eHRM: 5 op

#### Osaamistavoitteet

You know the purpose and elements of eHRM systems, and understand its linkages to and integration with other business information systems (ERP). You are able to choose digital tools for recruitment processes. You know digital solutions for internal and external HR communication and can use them effectively. You are able to use basic HR functions in SAP system.

### Sisältö

- HRM software and solutions
- ERP for HRM
- SAP HR system

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: HRM1LF101 Basics of Human Resource Management or equivalent competence.

# **Arviointikriteerit**

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# HRM3LF105 HR Strategy and Change: 5 op

#### Osaamistavoitteet

You understand the purpose of, and the processes and tools used in strategic HR planning. You are able to identify and discuss the challenges changing business environments set for strategic HR planning. You understand the importance of the strategic link between HR and business strategies. You can analyse organisational HR strategies and suggest improvements. You are able to draft a change communication plan for a specific organisational need and to analyse external HR data and understand its function in the annual reporting system.

# Sisältö

- . HR strategy and planning
- . Strategic HRM and strategic alignment
- Managing change and change communication

## Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisites: all compulsory HRM courses (HRM3LF101 Employer Branding, HRM3LF102 Talent Development, HRM3LF103â€⁻Talent Management and HRM3LF104 eHRM).

## Arviointikriteerit

#### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

# Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# HRM3LF106 HR Legislation: 5 op

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: HRM1LF101 Basics of Human Resource Management or equivalent competence..

### **Arviointikriteerit**

#### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# HRM3LF107 Leadership: 5 op

#### Osaamistavoitteet

You know key leadership theories and models and are able analyse situations through them. You are able assess your own leadership, supervisory and subordinate competences and pinpoint areas needing development. You will develop your coaching skills by acting as a coach and a coachee during the course. You have developed an understanding of challenging work place situations through discussion and stories.

#### Sisältö

- Leadership theories and models
- Supervisory and subordinate skills
- Coaching in leadership
- Challenging workplace situations

## Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: HRM1LF101 Basics of Human Resource Management or equivalent competence.

#### Arviointikriteerit

#### Arvosana 1

- Knowledge: You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.
- Skills: You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.
- Competence: You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance

#### Arvosana 3

- Knowledge: You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.
- Skills: You complete given tasks and assignments independently. You apply knowledge in handson business related situations. You can critique your own practice and identify ways to improve.
- Competence: You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

- Knowledge: You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.
- Skills: You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.
- Competence: You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MARLF Customer Relationship Management and Communication: 0 op

MAR3LF101 BtoB Sales Skills: 5 op

#### **Osaamistavoitteet**

You know the personal selling process in B2B sales and ways to develop your skills as a professional salesperson. You also know various selling techniques in B2B sales negotiations in an international context and you understand the importance of planning your own work, control and customer service in B2B sales.

#### Sisältö

B2B buying process and decision making

customer prospecting methods

B2B personal selling process step-by-step: sales call planning, approach, need identification, solutions presentation, dealing with objections and price, closing the sale and building up customer relations

planning your own work, control and development cultural aspects in international B2B sales ethical issues in B2B sales

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: MAR1LF101 Basics of Marketing.

### Lisätiedot

Internationality

International context will be covered in sales skills exercises.

#### Course formats

Contact and distant sessions or educationalisation.

#### Arviointikriteerit

#### Arvosana 1

#### Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

## Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MAR3LF102 Marketing Research Methods: 5 op

#### Osaamistavoitteet

You can choose an appropriate research approach for the needs of your marketing research project. You can design both qualitative and quantitative research, analyse data and draw conclusions.

### Sisältö

- quantitative vs qualitative research approaches
- qualitative and quantitative data collection methods and question development
- qualitative data analysis
- quantitative data analysis (descriptive statistics, graphical presentation, correlation)
- statistical inference
- interpreting and reporting qualitative and quantitative research findings
- assessing the reliability and validity of results
- developing analytical and reasoning skills and critical thinking

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites. MAR3LF106 International Marketing Research is recommended to be studied at the same time.

# **Arviointikriteerit**

# Arvosana 1

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

You complete given tasks and assignments independently. You apply knowledge in hands - on business related situations.

You can critique your own practice and identify ways to improve.

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MAR3LF103 Innovative Service Design: 5 op

#### Osaamistavoitteet

You will gain an appreciation for the growing importance of services, service design and service management. You will have the ability to identify, describe, and explain service models. You will attain a knowledge of relevant service management concepts and service design tools. You will be able to apply service management concepts and service design tools to a service process. You can analyze, criticize and compare service management and service design tools as well as plan, construct and create an effective service management moment. You can evaluate, appraise, measure and judge a service failure and service excellence case and you will complete a service innovation case and customer journey map with a service customer persona.

# Sisältö

- Intro to service design & systems thinking: Basic concepts
- Service profit chain
- Service model design: Basic concepts
- Funding mechanism & behavioral science
- Operating role of the customer
- Operating role of employees & corporate culture
- Customer satisfaction, loyalty & profitability
- Disruptive services
- Managing capacity & demand
- Design tools: Service personas, service journey, service blueprinting

## Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Basics of Marketing (MAR1LF101).

### **Arviointikriteerit**

# Arvosana 1

#### Knowledge:

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

# Skills:

You can complete given tasks and assignments with assistance.

You need to develop how to apply knowledge.

# Competence:

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge:

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

#### Skills:

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence:

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge:

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

#### Skills:

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence:

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MAR3LF104 Customer Relationship Management: 5 op

# Osaamistavoitteet

You know how to create and develop profitable long-term relationships with carefully targeted customers. You know the key tasks and the role of an account/key account manager. You understand the purchasing process of corporate and governmental customers. You know how to manage customer profitability by using appropriate tools. You understand how to coordinate the activities of multiple sales channels. You are familiar with some CRM IT-tools.

### Sisältö

planning and implementing a company's customer strategy (the right customers) customer insight and understanding what customers value (customer value creation)

buyer's purchasing process (B2B, B2G)

multichannel integration process

information management process

measurement and development of customer satisfaction

customer profitability planning and control

customer data collection, warehousing and analysis

creating customer loyalty and loyalty programs (public and silent programs)

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: MAR1LF101 Basics of Marketing

### Lisätiedot

Cooperation with the business community

Business cases, company visit, guest speakers.

# Internationality

International and global customer relationships (e.g., global account management) will be covered.

#### **Arviointikriteerit**

#### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

# Arvosana 5

# Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

#### Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MAR3LF105 Branding and Marketing Communications: 5 op

#### **Osaamistavoitteet**

You understand and can describe branding as a strategic tool for business management, leadership and marketing. You know the value of brand management in local and global markets. You know the

role and content of marketing communications in international business. You can apply branding and marketing communications theories to practical contexts. You can use research findings to develop branding and marketing communications.

#### Sisältö

- Brand management theory and models
- Brand engagement through storytelling and social media
- Brand architecture and brand strategy
- Qualitative brand research and brand management guidelines
- Integrated marketing communication
- Context analysis and communication research
- Communication planning process
- Communication objectives and measurement
- Target group decisions in B2B and B2C communication
- Media decisions
- Marketing communication in social media
- Message and creative decisions

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: MAR1LF101 Basics of Marketing or equivalent competence. IBU3LF101 Specialisation Project is recommended to be studied at the same time.

### **Arviointikriteerit**

#### Arvosana 1

# Knowledge:

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

# Skills:

You can complete given tasks and assignments with assistance.

You need to develop how to apply knowledge.

### Competence:

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

#### Knowledge:

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

#### Skills:

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve.

# Competence:

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

# Knowledge:

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

### Skills:

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence:

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MAR3LF106 International Marketing Research: 5 op

#### Osaamistavoitteet

You can negotiate and prepare a marketing research plan to a client. You can implement an international marketing research project as a member of a student research team. You can take into consideration ethical and cultural challenges involved in the research process. You can report and present international marketing information for decision makers.

#### Sisältö

- research project design quantitative, qualitative and mixed method
- research question development
- creating online questionnaires with Webropol
- implementing a research project
- writing a research report
- making interpretations and conclusions based on research findings
- assessing the reliability and validity of results
- influence of culture in a research process
- presenting research process and findings to the client
- feedback discussion with the client

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

MAR3LF102 Marketing Research Methods done or running simultaneously

### **Arviointikriteerit**

#### Arvosana 1

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

You complete given tasks and assignments independently. You apply knowledge in hands - on business related situations.

You can critique your own practice and identify ways to improve.

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MAR3LF107 International Sales Management: 5 op

#### Osaamistavoitteet

You understand the importance of managing the sales force. You know the components and tools of sales management in B2B sales. You contribute to the development of sales strategies and sales planning. You are aware of†the methods needed in managing and leading an international sales team. You are aware of various sales channel options and you have the skills to develop direct and indirect sales channels. You are aware of the differences of international and domestic sales management.

#### Sisältö

Sales management and sales planning

strategic role of selling

cooperation between sales and marketing functions

sales strategies, targeting and prospecting

sales forecasting and budgeting

international sales organisations and territory management

sales channel selection and management

relationship with agents and importing companies

recruitment, selection, training and development of sales people

leading a sales force: motivation, training and supervision

sales control and funnel management

ethical issues in international sales management

cultural differences in international sales management

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin MAR3LF101

#### Lisätiedot

Cooperation with the business community

Business cases and excursion / guest speaker.

# Internationality

International and global business approach to course themes and topics, contributions by multicultural student groups and company cooperation.

#### **Arviointikriteerit**

#### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

### Arvosana 5

### Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MAR3LF108 Growth and Competitive Strategies: 5 op

#### **Osaamistavoitteet**

You have an increased understanding of the complexity of operating an international company. You have a holistic view of running an international company (marketing, operations, logistics, financing). You improve your analytical skills (business environment, competition, KPI's) needed for fact-based decision making. You understand the significance of fierce competition in the international business environment. You understand the importance of strategy work in the digitalized world in order to facilitate changes. You know a wide range of strategic tools needed in order to succeed in global business.

#### Sisältö

key concepts of international strategy work analysis of the dynamic business environment competitor analysis planning strategic growth options implementing a business strategy evaluating and measuring the success of the strategy strategic tool box competing in a simulated global environment

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

At least two specialisation level courses

#### Lisätiedot

Cooperation with the business community Visitors and/or company visits.

#### Internationality

In the business simulation game, student teams will lead international/global companies. International cases.

# **Arviointikriteerit**

#### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

#### Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter. Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

### Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# MAR3LF109 Digital Transformation of Business: 5 op

#### Osaamistavoitteet

You identify and explain the variety of digital business models, i.e., business to business, business to customer, consumer to consumer. You can explain the benefits and limitations of using digital business models in relation to traditional models. You can determine an appropriate digital business model for a specific company. You can apply the digitalization model as a means to expand business opportunities, add value and internationalize a specific business to transform it.

### Sisältö

- business transformation tools and concepts
- o opportunities of digitalisation
- o value creation
- o platform economy
- o channel decisions (supply chain & marketing)
- o different sources of revenue
- o Internet of Things (IoT)
- future business trends

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisites: MAR1LF101 Basics of Marketing and SCM1LF101 Basics of Supply Chain Management.

# MAR3LF110 Content Marketing in an International Digital Environment: 5 op

**SCMLF Supply Chain Management: 0 op** 

# SCM3LF101 Developing SCM: 5 op

#### **Osaamistavoitteet**

You are able to identify possible problems, risks and development areas in different supply chains.

You have the skills to measure key performance (KPIs) and other supply chain indicators. You are capable of improving supply chain management (SCM) by using organizational and technology based tools.

# Sisältö

risk management

process analysis

current state analysis

SCOR (Supply Chain Operations Reference model) as a tool for supply chain development process KPIs and reporting

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: SCM1LF101 Basics of Supply Chain Management.

# Lisätiedot

Cooperation with the business community

During the course you will analyse a real life case from a supply chain perspective, keeping in mind a service and support point of view.

# Internationality

SCM has a strong link to international business and the cases are related to global environment. Multicultural teams.

#### **Arviointikriteerit**

#### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

### Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

### Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SCM3LF102 Strategic Sourcing: 5 op

#### **Osaamistavoitteet**

You understand the various roles of purchasing and supply management in achieving strategic success. You know the strategic importance of supplier development to add value to international business partnerships. You can choose and apply appropriate sourcing strategies to different commodities, services and suppliers. You know the implications of information technology for strategic partnerships and the supply base.

### Sisältö

spend analysis

purchasing portfolio matrix

supplier relationship management (SRM): theory and SAP SRM

supplier selection

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: SCM1LF101 Basics of Supply Chain Management.

### Lisätiedot

Cooperation with the business community

During the course you will analyse a real life case from a supply chain perspective, keeping in mind a service and support point of view.

# Internationality

Sourcing has a strong link to international business and the cases are related to the global environment. Multicultural teams.

# Arviointikriteerit

### Arvosana 1

### Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

# Arvosana 3

#### Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter. Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SCM3LF103 Sustainable SCM: 5 op

#### Osaamistavoitteet

You promote environmentally friendly resources and energy saving processes by reusing, reducing and recycling. You know how to reduce greenhouse gas emissions, carbon footprint and waste in operations within the global supply chain. You aim at minimizing environmental pollution and you know alternative and renewable energy sources. You consider how to reduce the environmental impact of warehousing, packaging and transportation. You understand the structure of the environmental management system. You master environmental laws and regulations. You are able to restructure the supply chain to be more sustainable.

### Sisältö

Green Supply Chain management and green strategies

closed loop SCM and circular economy

green logistics areas

egative environmental impacts of various transportation modes

green packaging

green energy sources

certifications and green design

indicators of environmental sustainability

environmental reporting and LCA (life cycle analysis)

carbon footprint calculations

laws and regulations related to sustainability in the supply chain

recycling service providers and recycling services

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: SCM1LF101 Basics of Supply Chain Management.

#### Lisätiedot

Course format

Contact and distant sessions or project course or educationalisation.

### **Arviointikriteerit**

#### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SCM3LF104 Quality Management: 5 op

#### Osaamistavoitteet

You understand the role of quality management in providing competitive advantage to a supply chain. You are able to describe the different costs of quality and take continuous improvement actions in the global supply chain operations. You master the tools of total quality management and the auditing process.

### Sisältö

different perspectives on quality quality standards and audit process

Quality as a strategy:

- -quality-cost analysis
- -customer relationship management
- -quality analysis tools

benchmarking

quality and services

quality as a management tool: ISO9001, OHSAS18001

audit process

EFQM (European Foundation for Quality Management) Excellence Model

quality cost analysis

SAP QM (Quality Management)

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: SCM1LF101 Basics of Supply Chain Management.

#### Lisätiedot

Cooperation with the business community

During the course a student will analyse a real life case from the quality perspective.

# Internationality

Supply chain management has a strong link to international business and the cases are related to the global environment. Multicultural teams.

#### **Arviointikriteerit**

#### Arvosana 1

# Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

# Arvosana 3

# Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

# Arvosana 5

#### Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories,

models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

# Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SCM3LF105 SCM Tools and Optimisation: 5 op

### Osaamistavoitteet

You are able to formulate and solve models for linear optimisation for business cases. You are able to assess the solution based on a sensitivity analysis. You are able apply optimisation on transportation and transshipment problems. You are able to select and apply suitable inventory models for a business case.

#### Sisältö

- formulating decision making problems
- solving linear problems graphically
- computer solutions for linear optimisation models
- sensitivity analysis of the solution
- transportation and transshipment problems
- inventory models

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

#### **Arviointikriteerit**

#### Arvosana 1

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

### Arvosana 3

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

You complete given tasks and assignments independently. You apply knowledge in hands - on business related situations.

You can critique your own practice and identify ways to improve.

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to

others. You have an interest in professional development.

#### Arvosana 5

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SCM3LF106 Procurement Practicalities: 5 op

#### Osaamistavoitteet

You learn procurement from the operational point of view. As there are various hands-on exercises with SAP, you learn to use different procurement functionalities in SAP, such as inventory management and logistics invoice verification.

#### Sisältö

Basic procurement process

Material requirements planning

Sources of supply

Supplier contracts

Pricing in procurement

Inventory management

Logistics invoice verification

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisites: SCM1LF101 Basics of Supply Chain Management and ICT1LF102 ERP and Project Management.

#### Lisätiedot

Cooperation with the business community

Different types of software are used for procurement operations. SAP is one of the most prominent softwares and many companies use it in their daily business operations, also in procurement.

#### Internationality

SAP is used globally so the knowledge that you learn during this course is valid internationally.

#### Arviointikriteerit

### Arvosana 1

### Knowledge

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

Skills

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge

Competence

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to

manage without assistance.

#### Arvosana 3

# Knowledge

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

Skills

You complete given tasks and assignments independently. You apply knowledge in hands-on business related situations. You can critique your own practice and identify ways to improve. Competence

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

Skills

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

Competence

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

SCM3LF107 Humanitarian Logistics: 5 op

**GLOFREE FREE-CHOICE STUDIES: 15 op** 

# MAT8LF101 Brush up Business Mathematics: 3 op

#### Osaamistavoitteet

You learn various percentage calculations that are needed during your business studies. You are able to apply proportionality. You can solve linear equations and average annual change in percents.

#### Sisältö

- direct and inverse proportionality
- basic percentage calculations
- change and comparison in percentages
- average annual change
- changes in percentage points
- linear equations

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

### **Arviointikriteerit**

Arvosana 1

You know the key concepts within the course's scope, but are yet to develop the general view and the big picture of the subject matter.

You can complete given tasks and assignments with assistance. You need to develop how to apply knowledge.

You demonstrate some ability to perform skills and have basic knowledge, but you have difficulty to manage without assistance.

#### Arvosana 3

You know the key concepts well and can explain how the theories and models function and the tools are used. You have a general view of the subject matter.

You complete given tasks and assignments independently. You apply knowledge in hands - on business related situations.

You can critique your own practice and identify ways to improve.

You demonstrate sufficient ability to perform skills and have basic to good knowledge. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

You have a strong command of the key and related concepts. You can critically evaluate theories, models and tools. You can demonstrate explicit knowledge of the subject matter, and how it relates to other disciplines.

You apply knowledge in demanding business related situations. You can prioritize and critically select tools and methods for solving complex problems in the subject matter.

You execute skills with natural proficiency and you have detailed and explicit knowledge. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# SWE8LF103 Brush up Swedish: 3 op

#### Osaamistavoitteet

You handle a variety of everyday life situations. You are able to tell about your studies and work experience. You have deepened your oral and writing skills in everyday Swedish. Your target level on the Common European Framework of Reference for Languages CEFR is B1.

#### Sisältö

vocabulary for basic everyday and working life situations central grammar structures basic oral skills reading and writing skills cultural knowledge

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites. Nevertheless, the starting level should be A2 on the Common European

Framework of Reference for Language (CEFR). For Finnish students with a Finnish secondary education who have grade 7 or less in the high-school diploma.

### **Arviointikriteerit**

### Arvosana 1

Knowledge: Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

Skills: Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

Competence: In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

Knowledge: Your knowledge of the language is good in view of the projected learning outcomes of the course.

Skills: Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

Competence: In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

# Arvosana 5

Knowledge: Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

Skills: Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

Competence: In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

IBU8LF102 Intercultural Business and Communication Project: 1 op

IBU8LF103 Sales and Innovations in Finnish Business Culture: 3 op

SLF8LF101 Project of Life 1: 1 op

SLF8LF102 Project of Life 2: 1 op

SLF8LF103 Project of Life 3: 1 op

SLF8LF104 Project of Life 4: 1 op

# CHI8LF103 Chinese 3: 5 op

# ECO8HH101 New Business Models in the Circular Economy: 5 op

# INT8LF101 Intercultural Training for students going abroad: 3 op

#### **Osaamistavoitteet**

Upon completion of the course, the student

- knows basic definitions of intercultural competence
- understands that intercultural awareness is a continuous development process
- understands how culture affects communication
- is able to create an individual development plan for study abroad phase
- is able to reflect on own intercultural experience and its impact on personal and professional development

#### Sisältö

- Definitions and concepts of intercultural competence
- Basics of intercultural communication
- Learning about the destination country and its culture
- Creating an individual development plan
- Reflection of own intercultural experience and its impact on personal and professional development

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No previous studies needed. The student has to be selected to student exchange by Haaga-Helia before enrolling to the module.

# **Arviointikriteerit**

#### Arvosana 1

#### Grade 1

Student can name one of two basic definitions of intercultural competence. Student is able to give simple examples of cultural encounters affecting his/her experiences. Student defines the basic facts of the destination country and its culture. Student is able to create an invidual development plan.

### Arvosana 3

### Grade 3

Student can describe various definitions of intercultural competence. Student is able to give examples of cultural encounters and suggest alternative communication patterns for those. Student is able to describe her/his exchange destination culture. Student is able to create an invididual learning plan and shows ability to reflect on it.

### Arvosana 5

#### Grade 5

Student can describe various definitions and characteristics of intercultural competences. Student is able to give examples of cultural encounters and suggest alternative communication patterns and analyse their impact on communication. Student is able to compare the destination culture with his/her own and analyze the differences and similarities. Student has developed an invididual learning plan and shows ability to reflect on her/his intercultural learning process.

# COM8HH005 Video CV: 1 op

#### Osaamistavoitteet

Upon successful completion of the course, the students are able to:

Make a video CV to be able to effectively evaluate their presentation skills and nonverbal behaviour. A video CV (video résumé) is presentation of oneself in video format. It is meant to be more freeform than a written CV in that the language should not be overly scripted and the style of speaking should be relaxed and rather informal.

### Sisältö

Students study the various sources about how to build and enhance a useful professional video CV on their own. The instructions and assessment criteria will contribute to guiding the study and the learning task. The instructor will assess the final outcome.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

#### **Arviointikriteerit**

#### Arvosana 1

Your profile does not serve the purpose.

Your language is unclear and mostly difficult to understand. Poor vocabulary or inaccurate use of words.

Unprofessional appearance.

#### Arvosana 3

You present your skills, education, work experience and/or career aspiration mostly clearly. The big picture is mostly clear.

Mostly correct, fluent and clear language. You use important keywords and make it easy to listen to your speech.

Mostly fluent body language and contact with the audience. Positive self-confidence. Positive appearance. Mostly good use of the camera, rather well framed.

# Arvosana 5

You present your skills, education, work experience and/or career aspiration very clearly and professionally. The big picture is very clear and very well structured. You use keywords very wisely. Very creative content.

Correct, very fluent, very clear and very creative language. Rich and accurate vocabulary. You emphasize the keywords and use pitch variation very well to make listening to your speech very pleasant.

Excellent and appealing body language and contact with the audience. Very convincing self-confidence. Very pleasant or creative appearance. Very good choice of the background. Very good use of the camera, very well framed.

# COM8HH006 Personal Branding in LinkedIn: 1 op

### Osaamistavoitteet

Upon successful completion of the course, the students are able to:

Create and update a useful professional LinkedIn profile.

Use their LinkedIn profile for personal branding.

#### Sisältö

Students study the various sources about how to build and enhance a useful professional LinkedIn profile on their own. The assessment criteria will contribute to guiding the study and the learning task. The instructor will assess the final outcome.

#### **Arviointikriteerit**

#### Arvosana 1

You provide mostly relevant information but the big picture is unclear. You have hardly any connections to other people or groups.

Understandable but quite defective language.

Your photograph looks general rather than professional, poorly framed or technically defective. The layout of your writing clearly reduces the readability of your text.

#### Arvosana 3

You present your experience, education, skills, and other merits mostly clearly. The big picture is mostly clear. You use links. Your summary presents your critical and essential information. You are connected to people and groups. You have endorsements and recommendations.

Easily readable language with very few mistakes. Rather versatile and accurate vocabulary.

Your photograph looks professional and rather well framed. The layout of your writing looks well balanced.

### Arvosana 5

You present your experience, education, skills, and other merits very clearly and professionally. The big picture is very clear and very well structured. You use links very clearly and professionally. Your summary highlights your critical and essential information in a very appealing way. You are very well connected to people and professionally useful groups. You have endorsements and recommendations.

Correct, very fluent and creative language. Rich and accurate vocabulary. You use the keywords very wisely.

Your photograph looks very professional, very well framed and of very good quality. The layout of your writing and the visual effects enhance the readability of your text.

# COM8HH008 Using Instagram for Professional Purposes: 1 op

# Osaamistavoitteet

Upon successful completion of the course, the students are able to:

Create and update a useful professional Instagram profile.

Use Instagram effectively for professional purposes.

# Sisältö

Students study the various sources about how to create an Instagram profile and how to use Instagram effectively for professional purposes in their own career. The assessment criteria will contribute to guiding the study and the learning task. The instructor will assess the final outcome.

### **Arviointikriteerit**

#### Arvosana 1

Only a few of your posts provide professionally interesting content. Lack of a clear story. Some effort to interact with others.

Understandable but quite defective language. Your keywords and hashtags are minimal or poorly chosen.

Your use of images/videos do not seem to convey the message very clearly but they draw some attention. They look poorly framed or technically defective.

#### Arvosana 3

You provide professionally some relevant content. You tell a story. Interaction with others.

Easily readable language with very few mistakes. Rather versatile and accurate vocabulary. You use keywords and hashtags mainly quite well.

Most of your images/videos convey the message. Most of them look professional, rather well framed and of rather good quality.

### Arvosana 5

Your profile looks highly professional. You provide professionally very relevant and appealing content. Very clear, engaging, well integrated, and creative story. Successful interaction with others.

Correct, very fluent and creative language. Rich and accurate vocabulary. You use keywords and hashtags very wisely.

Your images/videos convey the message in a highly creative way. They look highly professional, very well framed and of high technical quality.

COM8HH007 Using Twitter for Professional Purposes: 1 op

IBU8LF002 International Studia Generalia in Service Business: 5 op

FIN8HH101 Beginner's Finnish: 5 op

# CHI8LF104 Chinese 4: 5 op

### Osaamistavoitteet

You are able to handle a variety of business-related subjects in the language, are acquainted with business terminology in the language and are familiar with corporate culture and business life in the language area. You are also able to make presentations and handle typical customer services situations. You can write business-related documents in the language. Your target level on the Common European Framework of Reference for Languages CEFR is B1.

### Sisältö

vocabulary and structures for business communication more advanced skills for presentations on business-related subjects oral tools for customer-related situations writing skills for business-related documents

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: Chinese 3 or equivalent competence (5 credits of earlier studies).

#### **Arviointikriteerit**

#### Arvosana 1

# Knowledge:

Your knowledge of the language is satisfactory in view of the projected learning outcomes of the course.

#### Skills:

Your skills allow you to complete the given tasks and assignments with assistance. You need to develop how to apply your knowledge.

# Competence:

In view of the projected learning outcomes, you have a basic knowledge of the language and you demonstrate a limited ability to apply your skills, but you have difficulty to manage without assistance.

#### Arvosana 3

# Knowledge:

Your knowledge of the language is good in view of the projected learning outcomes of the course. Skills:

Your skills allow you complete the given tasks and assignments independently. You are able to apply your knowledge in practical situations, considering the projected learning outcomes of the course. You can critique your own abilities and identify ways to improve.

### Competence:

In view of the projected learning outcomes, you have a basic to good knowledge of the language and you demonstrate sufficient ability to apply your skills. You can perform independently, but you have some challenges in passing on your skills and knowledge to others. You have an interest in professional development.

#### Arvosana 5

# Knowledge:

Your knowledge of the language is excellent in view of the projected learning outcomes of the course.

#### Skills:

Your skills allow you to apply your knowledge in demanding situations, considering the projected learning outcomes of the course. You can independently find ways to develop your skills and to cope in spontaneous situations.

### Competences:

In view of the projected learning outcomes, you have detailed and explicit knowledge in the language and you apply your skills with natural proficiency. You can perform independently and you are also able and actively willing to help others develop and pass on your skills. You have an attitude of continuous professional development.

# TOO8LF003 SAP Overview: 5 op

# FIN8LF104 Introduction to Finnish Language and Culture: 2 op

# SCM8LF101 Green Product and Package Design: 5 op

#### Osaamistavoitteet

Learning objectives:

- The student is familiar with circular flows
- The student is able to assess his/her own role to reduce CO2 emissions
- The student learns green design tools
- The student is able to assess life cycle impacts of products and packages

### Sisältö

- Introduction to the circular economy and to circular flows
- My material lifestyle and ways of reducing CO2 emissions
- Green product design
- Green package design and legal issues
- Life cycle assessment

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

IBU1LF101 and SCM1LF101 or equivalent courses accomplished.

# SCM8LF102 Circular Economy and SCM: 5 op

#### **Osaamistavoitteet**

- The student understands the circular economy's linkages to supply chain management
- The student is able to identify feasible, ethical and resource efficient circular economy solutions
- The students knows principles of collecting, recycling, purchasing circular materials and further processing of

materials (sustainable manufacturing)

- The student is familiar with various environmental impacts of circular economy and monitoring performance and

environmental impacts with use of metrics of circular economy

#### Sisältö

- Principles of circular economy and role of supply chain management in circular economy
- Collection and recycling process
- Purchasing circular materials and sustainable manufacturing
- Metrics for circular economy

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

IBU1LF101 and SCM1LF101 or equivalent courses accomplished.

# Arviointikriteerit

#### Arvosana 1

- Is familiar with some supply chain processes for circular economy
- Is aware of some metrics for circular economy for monitoring performance
- Needs some help from other team members during team work

#### Arvosana 3

- Develops some supply chain processes for circular economy
- Is able to select some metrics for circular economy for monitoring performance
- Contributes well to team work

#### Arvosana 5

- Develops supply chain processes for circular economy in a holistic way
- Selects critically relevant metrics for circular economy for monitoring performance
- Facilitates team members during team work

#### Hyväksytty, hylätty

- Individual assignments, scale 1-5
- Team work. scale 1-5

# BUS8LF101 Circular Economy Service Mill: 5 op

#### Osaamistavoitteet

Apply service design and circular economy processes and methods in circular economy case Develop customer-oriented products and services for circular economy Select and estimate the service design and circular economy methods in co-creation Facilitate team members and customers during the co-creation Estimate business potential of designed circular economy service/product

#### Sisältö

The focus in the course is collaboration and the team work where the students develop circular economy business and services of case companies. Students learn the systematic way to develop and design Circular Economy services and business.

Individual assignments help students to get deep undertanding of the sector where the case company operates

Teachers acts like as coaches and help teams to develop business models and services of case companies

Circular economy service development and design based on the case company's need Circular economy basics, business models and methods Empathy, customer oriented service design How to use, select and estimate the right tools and methods?

How to facilitate team members and customers?

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Basics of business

#### **Arviointikriteerit**

# Arvosana 1

Apply service design and circular economy processes and methods in circular economy case Develop customer-oriented products and services for circular economy Utilize to service design and circular economy methods in co-creation

#### Arvosana 3

Apply service design and circular economy processes and methods in circular economy case

Develop customer-oriented products and services for circular economy Utilize and estimate the service design and circular economy methods in co-creation. Estimate preliminary business potential of designed circular economy service/product

#### Arvosana 5

Apply service design and circular economy processes and methods in circular economy case Develop customer-oriented products and services for circular economy Select and estimate the service design and circular economy methods in co-creation Facilitate team members and customers during the co-creation Estimate business potential of designed circular economy service/product

# Hyväksytty, hylätty

Individual assignments 30% Team work 70%

# **BUS8LF102 Business Development Mill: 5 op**

#### Osaamistavoitteet

Apply business development and service design processes and methods in business case/idea Develop customer-oriented businesses, services and/or products for case company Select and estimate the service and business design methods in co-creation Facilitate team members and customers during the co-creation Estimate business potential of designed business idea or service

### Sisältö

The focus in the course is collaboration and the team work where the students develop business and services of case companies. Students learn the systematic way to develop and design business.

Individual assignments help students to get deep undertanding of the sector where the case company operates

Teachers acts like as couches and help teams to develop business models and services of case companies

#### Content:

Business and service development and design based on the case company's need Systematic business and service development and design process Business models and methods

Empathy, customer oriented service and business design How to use, select and estimate the right tools and methods? How to facilitate team members and customers?

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Basics of business

# Arviointikriteerit Arvosana 1

Apply business development and service design processes and methods in business case/idea Develop profitable customer-oriented products and services for case company Utilize the service and business design methods in co-creation

#### Arvosana 3

Apply service design and circular economy processes and methods in business case/idea Develop customer-oriented businesses, services and/or products for case company Utilize and estimate the service and business design methods in co-creation. Estimate preliminary business potential of designed business idea or service

#### Arvosana 5

Apply business development and service design processes and methods in business case/idea Develop customer-oriented businesses, services and/or products for case company Select and estimate the service and business design methods in co-creation Facilitate team members and customers during the co-creation Estimate business potential of designed business idea or service

### Hyväksytty, hylätty

Individual assignments virtually (1-5) 30 % Team work (1-5) 70 %

# IBU8LF101 Doing Business and Working in the Middle East: 5 op

#### Osaamistavoitteet

Aspects of the Arab business life are important in global business environment. Managing Arab cultures, solving diversity related problems and reconciling dilemmas is everyday challenges for managers. How to cope with different cultures, collective cultures and company cultures is a routine for people working in any company today. The objective for this course is to study the characteristics for Arab culture and business culture. During the course competences related to business negotiations and multicultural teamwork matters with Arabs are stressed. Course is especially important since the Dubai EXPO 2020 will be starting and Haaga-Helia is also choosing students to work as guides in the Expo (internship possibility).

#### Sisältö

Course contents

- ï,§ Arabic countries, Islamic countries, MENA-countries, GCC-countries
- ï,§ Arabic culture before and after Islam (dimensions)
- ï,§ Diversity of Arabic countries and cultures
- ï,§ Basic pillars of Islam from the business perspective
- ï,§ Arabic business culture vs. western business culture
- ï,§ Arabic Business Environment
- ï.§ Communication with Arabs; non-verbal communication
- ï,§ Practical work life rules, business centers, middle men, expatriate life
- ï,§ Negotiations with Arabs
- ï,§ Marketing and selling to Arabs
- ï,§ Living as an expatriate in the Arabic countries

### Lisätiedot

We are focusing on GCC-countries this coming year 2019-2020 due to the Dubai Expo 2020 - we are offering to students internships to the expo. Further information paivi.kari-zein@haaga-helia.fi

# SLF8LF001 Marketing Yourself: 3 op

### Osaamistavoitteet

Learning outcomes

Upon successful completion of the course, the student

is familiar with the methods for analysing self and employers needs is able to assess job advertisements has strategic thinking for Marketing brand "Me" to potential employers has a holistic view of the hiring process understands the strategy to employability manages career and personal development planning

#### Sisältö

Contents

getting to know your Marketability: competencies, behavioural traits & transferrable skills finding a job and company he/she would like to work for /& understand career options networking writing targeted CVs and cover letters

interview process

market brand ME in social media (LinkedIn)

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites.

# BUS8LF103 Hackathon Camp - Innovate Circular Economy and Climate Business: 5 op

# **ENG8LF101 Developing Academic Writing: 3 op**

#### Osaamistavoitteet

The student

- is able to write academic texts to specified audiences
- can produce short and long academic texts according to process writing principles
- is able to find, evaluate and uses sources in compliance with ethical standards of academic conduct, including writing in-text citations and bibliographic entries
- can recognize and use academic English writing conventions such as appropriate tone, tense, vocabulary, paragraph types, linking words and phrases
- knows how to transform research outcomes (quantitative and/or qualitative) into the appropriate academic format
- can edit both own and text of others
- understands how to structure a thesis/report according to academic standards

#### Sisältö

- Text audience, organization and style (tone, voice, tense, vocabulary)
- Process writing: Exploring and focusing on a topic, outlining, organizing texts from general-specific and specific-general, logical division of ideas
- Finding, evaluating and using sources ethically (referencing), academic misconduct (see TENK pdf), writing in-text citations and bibliographic entries
- Paragraph types: thematic, descriptive, narrative, argumentative, comparative/contrastive and metatextual
- Linking words and phrases, punctuation

- Paraphrasing, writing summaries and abstracts
- Structuring a thesis/report according to academic standards, ensuring compliance with the institutional instructions Writing reports and theses at Haaga-Helia Additionally, progressive levels of vocabulary and grammar are integrated into each topic.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites, but recommended at the start of the Thesis Planning course.

# ICT8LF101 Internet of Things: A Business Perspective: 5 op

#### Osaamistavoitteet

After completing the course, student shall be able to:

- understand the concept and scope of the Internet of Things (IoT) and Industrial Internet of Things (IIoT) in the current business and industrial landscape.
- identify and analyze the application of IoT and IIoT in various business settings.
- students develop an understanding of factors that influence successful integration of the IoT and IIoT in a business landscape.
- assess the suitability and benefits of certain IoT enablers in various business models to achieve competitive advantage.
- apply the key concepts of IoT and IIoT in possible business transformation thinking and reasoning.
- ideate the role of new technologies in conducting potential businesses in future.

#### Sisältö

This course is for you if you have an interest in the business potential and opportunities that arise from new waves of technologies expanding the boundaries of traditional business landscapes especially with the Internet of Things (IoT) having connected devices or the Industrial Internet of Things (IIoT) enabling smart manufacturing. This course offers a comprehensive view into the business implications of Internet of Things (IoT) and Industrial Internet of Things (IIoT). The main goal of the course is to enable students learn and identify the role of new technologies in modern day business world with special focus on commercial, operational, managerial, and strategic perspectives. Join this virtual course and explore how connectivity is re-defining the nature of our ways of everyday living, in homes and at workplaces.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Preferably 3rd semester onwards. Some prior knowledge of business and management fields is a desirable prerequisite, but not mandatory. This course does not require specific IT/software related knowledge.

#### Lisätiedot

- This course is created to be offered virtually. There are no online weekly zoom sessions.
- Communication tool: Moodle environment, emails or if required on zoom.
- In case of any query, contact teacher responsible: syed.mubaraz@haaga-helia.fi

#### **Arviointikriteerit**

### Arvosana 1

The student is able to define the key concepts and topics of the IoT & IIoT. S/he recognizes the scope and purpose of these concepts in current business. S/he can describe business and management from the viewpoint of new technological thinking.

# Arvosana 3

In addition to the competences in grade 1, the student can apply the key concepts in her/his thinking and reasoning. S/he can evaluate the application of these models in the industrial sectors. S/he is

able to acknowledge the potential benefits and value in strategy work.

#### Arvosana 5

Grade 5: In addition to the competences in grades 1 & 3, the student can analyze the purpose of an organization to adapt to the IoT/IIoT business models in creating value. S/he develops business and management from the viewpoints of digital thinking. S/he is able to think critically and solve problems in a changing operational environment.

# PLALF WORK PLACEMENT: 30 op

# PLA6LF001 Combination of Basic and Specialisation Work Placement: 30 op

#### Osaamistavoitteet

Upon successful completion of the combination of Basic and Specialisation Work, the student

- is able to recognise and evaluate his/her own strengths and development needs
- understands the importance of service, selling and entrepreneurship for profitable global business
- understands the role of work placement learning in developing his/her own professional competences
- has professional networking skills in the field of business where work placement completed
- is able to analyse own work and competences
- is able to change his/her own behaviour
- is able to update and revise his/her study and career plans
- is able to describe and evaluate the meaning of own tasks in his/her chosen specialisation and the competences required
- applies own professional competences to company and industry specific procedures
- works independently and as part of a team
- takes initiatives and is committed to the tasks and solving problems
- assumes a holistic view of the business and its global environment
- works toward his/her career development plan.

#### Sisältö

# **COURSE CONTENTS**

- Work placement learning process as for the International Business degree students
- Completion of job specific tasks and relationships
- Developing competences and expertise for international business
- Career Development Plan
- Work Placement Report

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

As instructed in the Guidelines for GloBBA Work Placement.

# Lisätiedot

**ASSESSMENT CRITERIA** 

Ability to proceed in the work placement learning process as instructed Written Work Placement report

# PLA6LF002A Basic Work Placement: 15 op

# Osaamistavoitteet

The Basic Work Placement is an opportunity to gain hands on work experience in entry/junior level

business or NGO administration duties. It allows the student to:

develop practical skills for and an understanding of careers in business administration.

take initiative and work with commitment to the tasks and the organisation.

apply knowledge and skills gained in the work place and link them to the BBA studies, and vice versa.

develop the ability to describe and evaluate the meaning of their own job tasks in the context of the organization.

enhance the ability to analyse business tasks and problems by reflecting on and evaluating the company and its operations, and the tasks the student performed

reflect on and evaluate strengths and weaknesses, competencies, employability and professional identity as well as plan their future career.

build their professional networks.

#### Sisältö

Developing competencies, skills, knowledge and expertise in business administration.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

No prerequisites. Nevertheless, the work placement tasks need to be pre-approved by the Basic Work Placement Coordinator.

### Lisätiedot

Cooperation with the business community

Learning through completing the tasks agreed with and supervised by the work placement employer. Internationality

Students are strongly encouraged to complete their work placement in an internationally oriented organization or abroad.

# PLA6LF002B Specialisation Work Placement: 15 op

#### Osaamistavoitteet

The Specialisation Work Placement is an opportunity to gain an authentic understanding of practical work and career options in the field of the chosen major specialisation. It allows the student to

- -Get real work experience in a professional environment working on tasks related to the major specialisation studies.
- -Develop practical skills for and an understanding of careers in the chosen field of major specialisation.
- -Apply knowledge and skills gained in the work place and link them to the major specialisation studies, and vice versa.
- -Develop the ability to describe and evaluate the meaning of their own job tasks in the context of the organization.
- -Assist the company and bring new ideas to the job.
- -Enhance the ability to analyse business tasks and problems in the chosen field of major specialisation by reflecting on and evaluating the -Company and its operations, and the tasks the student performed
- -reflect and evaluate strengths and weaknesses, competencies, employability and professional identity in the chosen field of major specialisation as well as plan their future career. build their professional networks in the chosen major specialisation.

### Sisältö

Developing competencies, skills, knowledge and expertise in the chosen major specialisation.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Specialisation Studies started, as the Specialisation Work Placement has to be completed in the field of the chosen major specialisation. Moreover, the work placement tasks need to be pre-approved by the Specialisation/Combination Work Placement Coordinator.

#### Lisätiedot

Specialisation Work Placement Coordinator(s)

ACC Specialisation Coordinator: Anne Arkima

MAR Specialisation Coordinator: Kevin Gore

SCM Specialisation Coordinator: Hanna Harilainen

HRM Specialisation Coordinator: Anita Pösö ENT Specialisation Coordinator: Maija Suonpää

Cooperation with the business community

Learning through completing the tasks agreed with and supervised by the work placement employer. Internationality

Students are strongly encouraged to complete their work placement in an internationally oriented organization or abroad.

PLA6LF002C Basic Work Placement part 1: 5 op

PLA6LF002D Basic Work Placement part 2: 5 op

PLA6LF002E Basic Work Placement part 3: 5 op

PLA6LF002F Specialisation Work Placement Part 1: 5 op

PLA6LF002G Specialisation Work Placement Part 2: 5 op

PLA6LF002H Specialisation Work Placement Part 3: 5 op

THELF BACHELOR'S THESIS: 15 op

THE7LF006 Introduction to Thesis: 1 op

THE7LF007 Thesis Planning: 4 op

THE7LF008 Thesis Implementation: 5 op

THE7LF009 Thesis Finalization: 5 op

THE7LF100 Introduction to Thesis: 0 op

# Osaamistavoitteet

Upon completion of the examination, the student

- can explain the requirements for a GLOBBA thesis topic.
- understands the differences between commissioned vs. non-commissioned/desktop thesis.
- is able to choose the correct thesis type for the thesis project.
- can apply correctly the Haaga-Helia reporting and referencing guidelines
- understands the basics of what comprises ethical RDI
- knows and is able to follow Haaga-Helia's general and GLOBBA's degree programme level thesis instructions from the beginning to the end of the thesis process.

#### Sisältö

- types of thesis projects
- formulation of research questions and dividing it into investigative questions, and formulation of project objective and dividing it into project tasks.
- demarcation for a research-based thesis and scope for a product/project-based thesis
- knowledge base (theoretical frame of reference), and research and project management methods
- negotiations and collaboration with commissioning organizations
- Haaga-Helia reporting and referencing guidelines.
- ethical principles in RDI
- research design and overlay matrix
- tools and software
- maturity test
- thesis assessment criteria
- publication process
- academic writing

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Prerequisite: Semesters 1-3 completed and specialisation studies begun.

First course in the compulsory Bachelor's Thesis module.

Forms the first part of the THE7HH801 Thesis Phase 1 course. Corresponds to 1 ECTS of independent study.

# Lisätiedot

Examiner: Elizabeth San Miguel

Additional information: elizabeth.sanmiguel@haaga-helia.fi

# **Arviointikriteerit**

Arvosana 1

Arvosana 3

Arvosana 5

Hyväksytty, hylätty

Pass: Online home exam result min 75% (=/>39 pts)

Fail: Online home exam result < 75% (<39 pts)

# THE7LF101 Thesis Planning: 0 op

#### Osaamistavoitteet

Upon completion of the course, the student is able to

- produce a thesis plan and implement it flexibly according to the schedule.
- choose the correct thesis type for his thesis project.
- give, receive and utilize feedback received in working life meetings and thesis advising situations.
- choose and demarcate the thesis topic, and determine the objectives and benefits of the thesis.
- choose the most suited research and project management methods to serve the thesis project.
- produce the research design and the overlay matrix.
- utilize various types of sources and information search channels, and assess source literature critically.
- apply the reporting and referencing guidelines of Haaga-Helia.
- conduct RDI ethically.
- recognize, describe and possibly develop expert operations in the field of business: developing own work, own competences, organizational processes and/or the field of study.
- behave professionally in thesis advising situations and meetings with working life.
- utilize the concepts, models and theories of international business in the thesis.
- write the thesis report in professional English using the required style and register.
- discuss and present his thesis project to various types of audiences
- complete the legislated maturity test in the mother tongue of his secondary/high school education.
- follow Haaga-Helia's thesis instructions.

#### Sisältö

The following as they relate to the bachelor's thesis.

- types of thesis projects
- formulation of research questions and dividing it into investigative questions, and formulation of project objective and dividing it into project tasks.
- demarcation for a research-based thesis and scope for a product/project-based thesis
- knowledge base (theoretical frame of reference), and research and project management methods
- negotiations and collaboration with commissioning organizations
- Haaga-Helia reporting and referencing guidelines.
- ethical principles in RDI
- research design and overlay matrix
- tools and software
- maturity test
- thesis assessment criteria
- publication process
- academic writing

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

- Prerequisite: THE7LF100 Introduction to Thesis non-stop on-line examination must be completed to start the course.
- The course THE7LF101 Thesis Planning must be completed in order to (1) receive a named thesis advisor who advises the student in the following phases of the thesis process: THE7HH801, THE7HH802, THE7HH803 and THE7HH804 and (2) get a Konto project in the Haaga-Helia thesis management software

#### Lisätiedot

GLOBBA Thesis Coordinator: Elizabeth San Miguel

#### Arviointikriteerit

Arvosana 1

Arvosana 3

-

#### Arvosana 5

-

# Hyväksytty, hylätty

- 100% active attendance in contact sessions.
- Completion of tasks 1-7 per instructions
- A written thesis plan meeting the standards set for the thesis plan

#### CRITERIA FOR PASS

\*\*\*\*\*\*\*\*

## **KNOWLEDGE**

- Knows the objectives, phases and requirements of a UAS bachelor's thesis.
- Knows the differences between a research-based and a project/product based thesis, and can describe other thesis formats.
- Knows how to prepare and conduct negotiations with working life companies.
- Knows how to choose and demarcates the thesis topic, and determine the objectives and benefits of the thesis.
- Knows how to put together a research design and an overlay matrix, and what they are used for.
- Knows types of literature, and how to search and critically assess literature.
- Knows Haaga-Helia reporting guidelines and referencing system.
- Knows the concepts related to academic integrity and ethical RDI, and knows how to read Urkund plagiarism detection software programme results.
- Knows the purpose, types and assessment criteria of the legislated maturity test.
- Knows the thesis publication and assessment process.

# **SKILLS**

- produces a thesis plan and implements it flexibly according to the schedule.
- chooses the correct thesis type for his thesis project.
- gives, receives and utilizes feedback received in working life meetings and thesis advising situations.
- chooses and demarcates the thesis topic, and determines the objectives and benefits of the thesis.
- chooses the most suited research and project management methods to serve the thesis project.
- produces the research design and the overlay matrix.
- utilizes various types of sources and information search channels, and assesses source literature critically.
- applies the reporting and referencing guidelines of Haaga-Helia.
- conducts RDI ethically.

# **COMPETENCE**

- Recognizes, describes and possibly develops expert operations in the field of business: developing own work, own competences, organizational processes and/or the field of study.
- Behaves professionally in thesis advising situations and meetings with working life.
- Utilizes the concepts, models and theories of international business in the thesis.
- Writes reports in professional English using the required style and register.
- Utilizes feedback to improve own decision-making.
- Discusses and presents his thesis project to various types of audiences
- Completes the legislated maturity test in the mother tongue of his secondary/high school education.

# THE7HH801 Thesis Phase 1: 5 op

### Osaamistavoitteet

Upon completion of the module, the student is able to

- Know different stages of the thesis process
- Know the aim of her/his thesis
- Search for information in a variety of reliable sources.
- Define the key concepts of her/his thesis.
- Create a realistic schedule for her/his thesis
- Know requirements and the basic structure of the thesis.
- plan a research-based development project outline.

#### Sisältö

- Thesis at Haaga-Helia
- Thesis process and progress in Konto
- Student's role and responsibilities during the thesis process
- Confidentiality in theses
- Content and extent of the thesis
- Content and extent of a research-based development project
- Source information search, reliable information and critical evaluation of them.
- Formal referencing
- Selection criteria for research and innovation methods
- Thesis reporting according to Haaga-Helia reporting guidelines
- Self management during the thesis process.

### Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Studies specified by the degree programme

#### **Arviointikriteerit**

# Arvosana 1

See thesis assessment criteria in MyNet

### Arvosana 3

See thesis assessment criteria in MyNet

#### Arvosana 5

See thesis assessment criteria in MyNet

## Hyväksytty, hylätty

During the thesis process, progress is graded as pass/fail according to programme-specific objectives.

After the thesis evaluation process is completed, H for "pass" is replaced by the thesis grade.

To pass the module all assignments (incl. research based development project outline = thesis outline) must be submitted and approved.

Research based development project outline is uploaded in Konto and a thesis supervisor has approved it.

# THE7HH802 Thesis Phase 2: 5 op

### Osaamistavoitteet

The student knows how to use relevant source material, apply suitable methods and follow reporting guidelines.

#### Sisältö

2/3 completed thesis, according to programme-specific guidelines and principles

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Thesis phase 1 completed

### **Arviointikriteerit**

Arvosana 1

See thesis assessment criteria in MyNet

#### Arvosana 3

See thesis assessment criteria in MyNet

#### Arvosana 5

See thesis assessment criteria in MyNet

### Hyväksytty, hylätty

During the thesis process, progress is graded as pass/fail according to programme-specific objectives.

After the thesis evaluation process is completed, H for "pass" is replaced by the thesis grade.

# THE7HH803 Thesis Phase 3: 5 op

# Osaamistavoitteet

The student finishes the thesis according to the Haaga-Helia guidelines and thesis schedule.

## Sisältö

- finalizing the thesis
- publishing the thesis

### Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

Thesis phases 1/3 and 2/3 completed. Phase 3/3 cannot be approved before the maturity exam and plagiarism check have been passed.

#### **Arviointikriteerit**

#### Arvosana 1

See thesis assessment criteria in MyNet

#### Arvosana 3

See thesis assessment criteria in MyNet

#### Arvosana 5

See thesis assessment criteria in MyNet

# Hyväksytty, hylätty

See thesis assessment criteria in MyNet

# THE7HH804 Maturity Test: 0 op

### Osaamistavoitteet

The maturity examination is a learning experience which aims at helping the student polish his/her communication skills. Also, the aim is to present the proficiency of the student as well as the contents of the thesis.

The maturity test demonstrates the student's familiarity and expertise in the subject field of the thesis as well as language competency in Finnish or Swedish, as required in Finnish legislation (A1129/2014, § 8).

The language required for the maturity test is determined by the language the student studied as first language/mother tongue during secondary level education. The maturity test also serves as a demonstration of spoken and written competence in the language in question. The language of the maturity exam is also marked in the degree certificate.

#### Sisältö

In Haaga-Helia, the maturity test can take one of three forms, as agreed with the thesis advisor: an essay, an item for a staff newsletter or a media release. The maturity test is not the same as an exam answer.

# Lähtötaso ja sidonnaisuudet muihin opintojaksoihin

The thesis is completed.

#### Lisätiedot

See instructions in MyNet